



EARLY LEARNING COALITION OF BREVARD COUNTY, INC.



MINUTES: Board of Directors Meeting

DATE/TIME: Tuesday, October 17, 2017 at 4:00 p.m.

LOCATION: Early Learning Coalition of Brevard, Conference Room 1018 Florida Ave, Rockledge, FL

MEMBERS PRESENT: Terri Barlow, Alan Bergman, Mark Broms, Victoria Candelora, Priscilla DeNino, Lori Duester, Ian Golden, Jeffrey Harrison, Don Lusk, Beth Mills, Tom Peer, Althea Puzio, Gena Tiedeman, and Travia Williams, Myrna Shimei

EXCUSED ABSENT MEMBERS:

UNEXCUSED ABSENT MEMBERS: Natalie Jackson

STAFF PRESENT: Sky Beard, Jessica Beecham, Paula Gonzalez, Selena McNeely, Cathie Odom, Emily Orndorff, Tina Snyder, Jennifer Shields and Gina Sousa

GUEST PRESENT: Gertrude Freeman-Ford

CALLED TO ORDER: Alan Bergman called the meeting to order and quorum was established 4:07 p.m. Pledge of allegiance took place and introductions were conducted.

| AGENDA ITEM | SUMMARY/DISCUSSION | ACTION/FOLLOW-UP |
|-------------------|---|--|
| Consent Items | <ul style="list-style-type: none"> a. Minutes: August 15, 2017 b. Directors Report c. FY 16.17 Annual Report | Beth Mills motioned for the Consent Items to be approved. Althea Puzio seconded the motion. The motion passed unanimously by all Board members. |
| Committee Reports | <p>Executive/Finance Committee: Alan Bergman reported to the Board that the Executive/Finance Committee met on Monday, October 9, 2017. The agenda items included:</p> <ul style="list-style-type: none"> • Melbourne Office Space – To be discussed later • End of Year Financials – To be discussed later. However, no concerns. • Annual Meeting – discussed the agenda for the meeting • Executive Director Review – the Committee will start the review process at the November meeting. | No Action/Follow-up |
| New Business | <p>Election of Officers: Sky reviewed the bylaws regarding the Election of Officers. The ballot was distributed to the Board members. The ballots were tallied and unanimously voted as follows: Vice President: Jeffrey Harrison, Treasurer: Mark Broms, Secretary: Beth Mills.</p> <p>Faith Based Representative Ballot Results: Sky explained to the Board that the ballot was submitted to all contracted providers with three nominations to all providers. The bylaws state there must be over 50% majority of the vote for one of the nominees. However, none of the three nominees received a majority of the vote. Therefore, a secondary ballot will need to be submitted to providers for a vote. The Board discussed the need to update the bylaws to clearly state the process if a second ballot is required.</p> | <p>No Action/Follow-up</p> <p>Ian Golden motioned to add language to section 5.3.3. of the bylaws to read “additional ballot containing the names of the top two nominees.”</p> <p>Pricilla DeNino seconded the motion. The motion passed unanimously by all Board members.</p> <p>Ian motioned to apply this process to the current voting process.</p> <p>Victoria Candelora seconded the motion. The motion passed unanimously by all Board</p> |

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| | <p><u>Conflict of Interest Statements/Related Party Vendor Review:</u> The Board was giving the following forms to review, sign and return to the Executive Coordinator:</p> <ul style="list-style-type: none"> • Conflict of Interest/Ethics Policy • Related Party Vendor Listing <p><u>2017 Legislative Session:</u> Sky presented the Board with a PowerPoint (see attached) with the 2017 legislative session updates. The session begins in January and ends March. The committees have already begun to meet. Local education contacts include Sen. Hukill, Chair Senate Education Committee and Sen. Mayfield, Vice Chair Senate Education Committee. Legislative priorities for Coalitions included the following:</p> <ul style="list-style-type: none"> • Increased funding for VPK • Increased funding for Performance Funding Project (Quality Initiatives) • Support local flexibility and decision making (School Readiness priorities, board composition, maintain current ELC structure) <p>The Board discussed the importance of the Raising of America event at the theater in Viera on November 30th.</p> <p><u>November Meeting Date:</u> The current date scheduled for the next Board of Directors meeting is November 21, 2017, which is two days before Thanksgiving. The Board discussed the date and decided to move the meeting to Tuesday, November 14, 2017.</p> <p><u>Melbourne Office Lease:</u> Alan informed the Board that the Executive Committee met with the current landlord of the Melbourne office to discuss the possibility of his company purchasing a new building and building a custom buildout for the Coalition. The buildout cost would be included in a 10-year lease. If the Coalition does not move forward with the new construction option, a new lease will need to be signed for a year. However, if the Coalition does move forward, a month-to-month lease could be signed.</p> <p>The Board discussed cost comparisons and the needs for a new building. The new building will include a large space for training and meetings. The space will also allow staff from the Rockledge office to relocate to the Melbourne office in order to better meet the needs of the growing population in South Brevard. The relocation of staff would free space in the Rockledge office for additional storage space which would allow the cancellation of a storage unit that currently is leased at \$860 a month.</p> <p>The Board voiced their concerns about the increased rent cost and the time required for the buildout. The Board inquired about using local businesses for training locations. It was agreed that a follow up discussion occur at the November meeting and the</p> | <p>members.</p> <p>Ian Golden motioned that the Coalition staff move forward with the renewing the lease at the current Melbourne office for a year and bring the discussion back to the November meeting. Don Lusk seconded the motion. The motion passed unanimously by all Board members.</p> |
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| | <p>Board be provided additional data to assist in their decision making.</p> <p><u>Meeting Community Needs:</u> Sky reviewed with the Board the status of the ELC wait list and enrollments (see attached). The Board viewed waiting list information utilizing a newly adopted OEL reporting system, Tableau. At this time, there are currently 936 children on the wait list.</p> <p>The Board discussed the potential impact of families moving from Puerto Rico to Brevard due to hurricane displacement. At this time, there are waivers to assist with VPK eligibility, but families will need to be put on the wait list for School Readiness services.</p> <p>The enrollment for most of the year was higher than budgeted for due the following factors:</p> <ul style="list-style-type: none"> • 12 month eligibility • 3 month extensions • Consistency of the at-risk referrals <p>The Coalition is serving many families, but just not able to serve many new income-eligible families. The Board discussed additional ways to receive funding to help reduce the wait list numbers. However, to clear the wait list and have all families in services an additional \$4 million would need to be raised. In addition, being able to sustain those services is an important consideration. The Board also discussed the importance of a local Children's Services Council and asked for an update to be provided at the next Board meeting.</p> | |
| Old Business | <p><u>Finance Report and Waiting List/New Enrollment Update:</u> Cathie Odom reviewed the Earmarks for August with the Board (see attached).</p> <p>School Readiness:</p> <ul style="list-style-type: none"> • Direct Services are currently at 88%, with a minimum required being 78%. • Admin Cost are currently lower than required <p>VPK:</p> <ul style="list-style-type: none"> • Administrative costs are currently high due to the beginning of the year being time intensive due to eligibility and enrollments. It is anticipated that this will be reduced throughout the year. <p><u>Board Meeting Start Time Survey Results:</u> The Board discussed the survey results and made the decision to change the meeting time for the full Board meeting to 3:00 pm. The Coalition will monitor attendance with the new start time and if it becomes challenging, the Board will revisit the topic at that time.</p> <p><u>Coalition Merger Update:</u> The Board reviewed the report completed by the Office of Early Learning addressing Coalition mergers. The letter was brief and described the factors OEL could use when determining Coalition mergers.</p> | <p>Lori Duster motioned to change the Full Board meeting times to 3:00 pm stating with the November 2017 meeting. Tori Barlow seconded the motion. The motion passed unanimously by all Board members.</p> |

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| | The conclusion of the letter was that the “number and locations of the early learning coalitions could be reduced from 30 to 25, and we believe more discussion of the issue is warranted.” | |
| Public Comment/Board Announcements | Mrs. Freeman-Ford introduced herself as the Brevard County Provider Representative of Florida Family Child Care Home Association. | No Action/Follow-up |
| Adjournment | The meeting was adjourned at 6:06 pm | Jeffrey Harrison motioned for the adjournment of the Board meeting. Beth Mills seconded the motion. The motion passed unanimously by all Board members. |
| Next Meeting | November 14, 2017 | No Action/Follow up |

October 2017 Board of Directors Minutes Approved:

Respectfully Submitted,

Approved

Signature Date
Executive Coordinator

Signature Date
Executive Director



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ROCKLEDGE, FL 32956-0692
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FAX: (321) 637-7244
WWW.ELCBREVARD.ORG

Board of Directors Meeting Tuesday, October 17, 2017

ANNUAL MEETING AGENDA

- I. Call to Order
- II. Pledge of Allegiance
- III. Coalition Roll Call by Self Introduction
- IV. Consent Items
 - a. Minutes: August 15, 2017
 - b. Director's Report
 - c. FY 16.17 Annual Report
- V. New Business
 - a. Election of Officers
 - b. Faith Based Representative Ballot Results
 - c. Conflict of Interest Statements/Related Party Vendor Review
 - d. 2017 Legislative Session
 - e. November Meeting Date
 - f. Melbourne Office Lease
 - g. Meeting Community Needs
- VI. Old Business
 - a. Finance Report and Waiting List/New Enrollment Update
 - b. Board Meeting Start Time Survey Results
 - c. Coalition Merger Report
- VII. Public Comment
- VIII. Adjourn

Next Meeting: November 21, 2017

LAUNCHING A CHILD'S FUTURE!



EARLY LEARNING COALITION OF BREVARD COUNTY, INC.



MINUTES: Board of Directors Meeting
DATE/TIME: Tuesday, August 15, 2017 at 4:00 p.m.
LOCATION: Early Learning Coalition of Brevard, Conference Room 1018 Florida Ave, Rockledge, FL
MEMBERS PRESENT: Alan Bergman, Mark Broms, Victoria Candelora, Lori Duester, Jeffrey Harrison, Natalie Jackson, Beth Mills, Tom Peer, Althea Puzio, and Myrna Shimei
EXCUSED ABSENT MEMBERS: Terri Barlow, Priscilla DeNino, Ian Golden, Don Lusk, and Travia Williams
UNEXCUSED ABSENT MEMBERS:
STAFF PRESENT: Sky Beard, Jessica Beecham, Sharlene Humphrey, Cathie Odom, Tina Snyder, Jennifer Shields and Gina Sousa
GUEST PRESENT: N/A
CALLED TO ORDER: Alan Bergman called the meeting to order and quorum was established 4:10 p.m. Pledge of allegiance took place and introductions were conducted.

| AGENDA ITEM | SUMMARY/DISCUSSION | ACTION/FOLLOW-UP |
|-------------------|--|--|
| Consent Items | a. Minutes: June 20, 2017 b. Directors Report | Jeffrey Harrison motioned for the Consent Items to be approved. Myrna Shimei seconded the motion. The motion passed unanimously by all Board members. |
| Committee Reports | <p><u>Executive/Finance Committee:</u> Alan Bergman reported to the Board that the Executive/Finance Committee for July was canceled. However, the Committee met on Monday, August 14, 2017. The agenda items included:</p> <ul style="list-style-type: none"> • Approval of June 12, 2017 Minutes • Revised FY 17.18 Budget – To be discussed later in meeting • Melbourne Office Lease – Staff will keep the Committee updated on the status • Travel Policy Updates – The Committee approved the updates • Raising of America – To be discussed later in meeting <p><u>Nominating Committee:</u> Myrna Shimei reported to the Board the Nominating Committee had a conference call on July 3, 2017 at 10:00am. The Committee reviewed the application submitted and is bringing to the Board the recommendation to approve Gina Tiedeman to become a Private Sector Board member. Mark introduced Gina to the Board.</p> | <p>No Action/Follow-up</p> <p>Victoria Candelora motioned to accept the Nominating Committee recommendation to approve Gina Tiedeman as a Private Sector Board member. Lori Duester seconded the motion. The motion passed unanimously by all Board members.</p> |
| Old Business | <p><u>Finance Report and Waiting List/New Enrollment Update:</u> Cathie Odom reported to the Board that there were no reports available as reimbursement has not closed for the month. As of August 15, 2017, there are 896 children on the waitlist. Of those, 118 are school-age and 778 are birth to 5 years old. At this time, the School Readiness enrollment is high due to families</p> | <p>No Action/Follow-up</p> |

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| | <p>staying in services.</p> <p><u>Coalition Merger Update:</u> Sky reminded the Board of the legislative language that required a report to be submitted by OEL regarding the reduction of Coalitions from 30 to 25. The draft report is not available to the Coalitions at this time. The report is due by September 1, 2017.</p> <p><u>Revised Agency Budget:</u> Cathie Odom reviewed the changes with the Board. The revisions were necessary due to OEL providing additional funding information following the initial budget approval. The following revisions were made:</p> <ul style="list-style-type: none"> • An increase in School Readiness funds • PFP funding finalized • VPK OAMI funding increased slightly due to decrease not being as much as anticipated • CCFPP funding was awarded based on the Coalition's full request • Anticipated match lowered due to finalization of CDBG awards • There was no effect on the Operating Budget. | <p>No Action/Follow-up</p> <p>Mark Broms motioned for the approval of the revised Agency Budget. Victoria Candelora seconded the motion. The motion passed unanimously by all Board members.</p> |
| New Business | <p><u>Meeting Start Time:</u> The Board discussed the possibility of changing the Board meeting start time since there was a good response to the June meeting time change. The Board decided to hold the conversation until more members were present. There will be survey sent out to the Board members before the next meeting.</p> <p><u>Early Childhood Education and Degrees:</u> Sky presented the Board with a PowerPoint presentation regarding early childhood education and degrees. The Board discussed the fact that there is increased discussion regarding early childhood within the business community. Early childhood now included in talent pipeline discussions. There is an ongoing dialogue and debate about impact of degrees/no degrees. The Board discussed the U.S. Chamber of Commerce Foundation report and its potential use.</p> <p><u>Key Result Area Committee Meetings:</u> The Quality Assurance Committee will meet.</p> | No Action/Follow-up |
| Public Comment/Board Announcements | N/A | No Action/Follow-up |
| Adjournment | The meeting was adjourned at 5:29 pm | <p>Jeffrey Harrison motioned for the adjournment of the Board meeting. Myrna Shimei seconded the</p> |


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| | | motion. The motion passed unanimously by all Board members. |
| Next Meeting | September 19, 2017 | No Action/Follow up |

August 2017 Board of Directors Minutes Approved:

Respectfully Submitted,

Approved

 10/17/2017
 Signature Date
 Executive Coordinator

 10/17/17
 Signature Date
 Executive Director



Director's Report October 2017

State and Office of Early Learning (OEL) Update:

- A team from the Office of Early Learning's Accountability Unit is conducting an onsite monitoring of the Early Learning Coalition the week of October 16. The multi-day visit will include file reviews, staff interviews, a provider survey as well as a comprehensive review of many documents the Coalition submitted to OEL prior to their arrival. A report will be provided to the Board once it is final.

Coalition Update:

- On August 17, Sky met with leadership of the Orlando Economic Partnership. Their newly appointed Executive Director, Tim Giuliani and their Chief Operating Officer, Crystal Sircy met with the ELC Executive Directors from the Central Florida region. The meeting provided an opportunity for the Coalitions to share information about the early learning structure in Florida, local and regional initiatives, best practices and current challenges in the field.
- Sky continues to participate in community discussions regarding the potential for funding a Children's Services Council in Brevard. The currently seated Council members have been meeting to discuss strategy as well as potential areas of interest and need in Brevard County.
- On September 20, Sky presented before the Brevard County Legislative Delegation at their annual meeting. The brief presentation provided an opportunity to discuss current services provided by ELC as well as the top legislative priorities for the next legislative session which begins in January 2018.
- On September 21, the Coalition hosted Dr. Saralyn Grass. Dr. Grass is the newly hired Executive Director of the Association of Early Learning Coalitions. Sky provided a countywide tour of early learning programs and discussed local successes and challenges.
- Sky attended the Space Coast Symposium on September 22. Organized by the Palm Bay Chamber of Commerce, the event included panel presentations and discussions about the needs of Brevard County. Elected officials, community partners and interested citizens attended the event to discuss education, economics, the environment and other relevant topics.
- On September 27, Sky attended the Open House for Senator Dorothy Hukill's Brevard County office. The event provided an opportunity for networking and education about early learning topics.

EARLY LEARNING COALITION OF BREVARD

Board of Directors Meeting
October 17, 2017



2017 LEGISLATIVE SESSION

- Begins January 9 and ends March 9
- Committee weeks have already begun
- Local education contacts:
 - Sen. Hukill, Chair Senate Education Committee
 - Sen. Mayfield, Vice Chair Senate Education Committee



LEGISLATIVE PRIORITIES

- Increased funding for VPK
- Increased funding for Performance Funding Project (Quality Initiatives)
- Support local flexibility and decision making (School Readiness priorities, board composition, maintain current ELC structure)

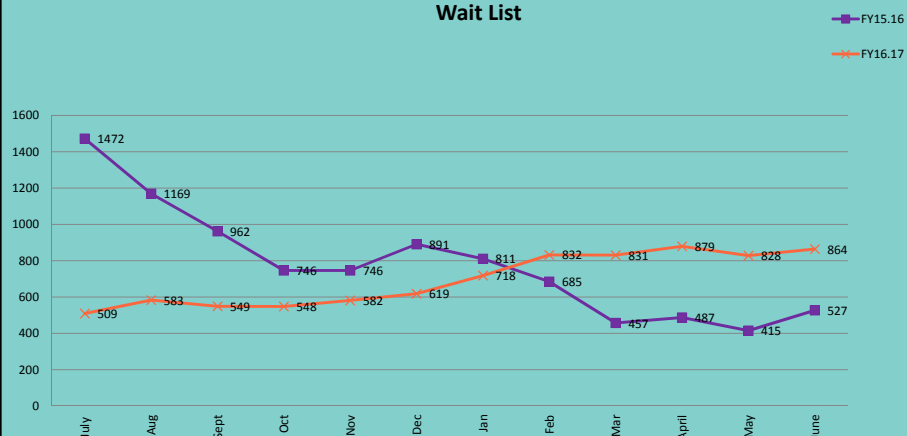


MEETING COMMUNITY NEEDS



WAITING LIST STATUS

Wait List

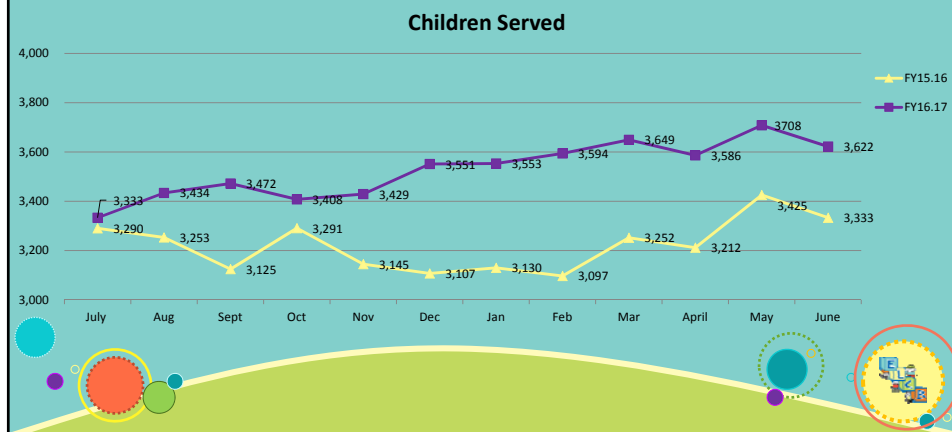


TABLEAU

<https://tableautest.floridaearlylearning.com>

FY 16.17 ENROLLMENTS

- Target enrollment = @3400 children a month



| | |
|--------------|------|
| July-16 | 3333 |
| August-16 | 3434 |
| September-16 | 3431 |
| October-16 | 3408 |
| November-16 | 3429 |
| December-16 | 3551 |
| January-17 | 3553 |
| February-17 | 3557 |
| March-17 | 3607 |
| April-17 | 3586 |
| May-17 | 3708 |
| June-17 | 3622 |

ENROLLMENT FACTORS

- 12 month eligibility
- 3 month extension
- Consistency of at-risk referrals (1/3 of enrollments)

COMMUNITY MESSAGING AND MEETING COMMUNITY NEEDS



THE CHALLENGE...

All available dollars are going to serve currently enrolled children and priority referrals;

No ability to serve new families from the waiting list;

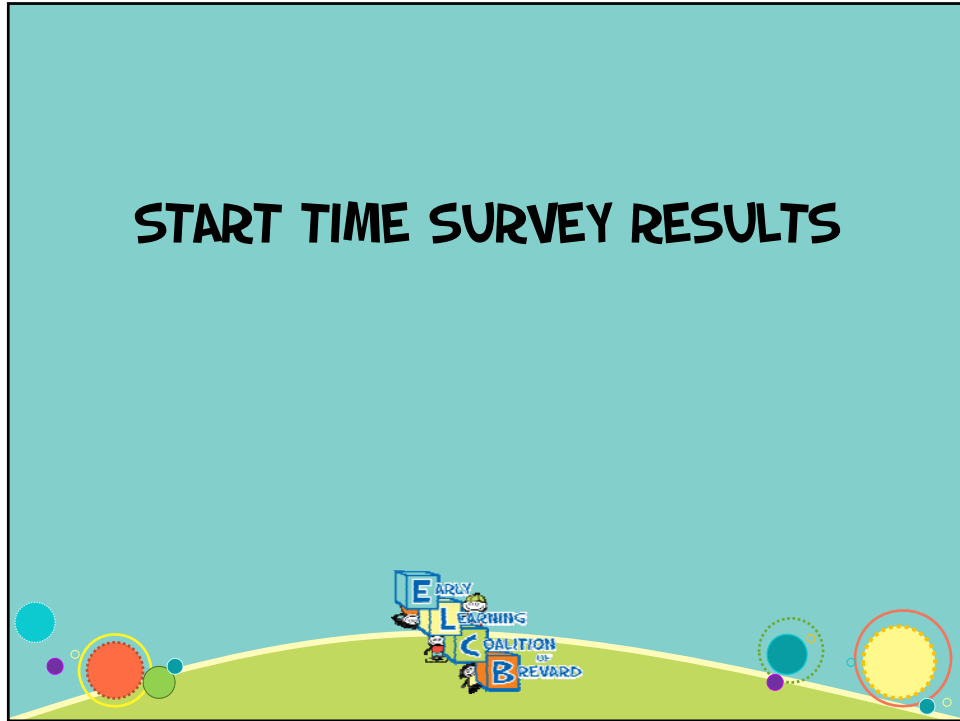
Leads to a growing waiting list



A GROWING WAITING LIST LEADS TO...

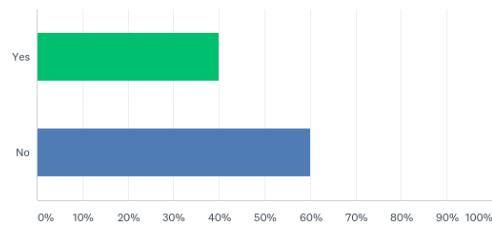
- Frustrated parents
- Community reputation
 - Known for waiting list
 - Why bother
 - Rumor and creative ways to bypass waiting list





Q1: Would you prefer to keep the current meeting start time of 4:00 pm on the third Tuesday of each month?

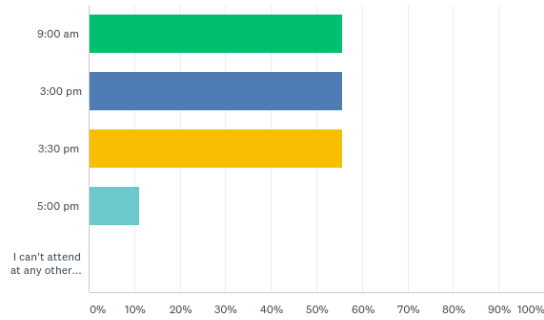
Answered: 10 Skipped: 1



Powered by SurveyMonkey

Q2: If no, which start time on the third Tuesday of each month works for you? (please check all that apply)

Answered: 9 Skipped: 2



Powered by SurveyMonkey

Q2: If no, which start time on the third Tuesday of each month works for you? (please check all that apply)

Answered: 9 Skipped: 2

| ANSWER CHOICES | RESPONSES | |
|---|-----------|---|
| 9:00 am | 55.56% | 5 |
| 3:00 pm | 55.56% | 5 |
| 3:30 pm | 55.56% | 5 |
| 5:00 pm | 11.11% | 1 |
| I can't attend at any other time other than 4:00 pm | 0.00% | 0 |
| Total Respondents: 9 | | |

Powered by SurveyMonkey

COALITION MERGER REPORT





Florida Department of Education

ELC of Brevard County
Fiscal Year 2016-2017 Annual Report
Section D - Children Served in School Readiness Programs
August 18, 2017

| Category | Billing Period | | | | | | | | | | | | Monthly Average |
|---|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-----------------|
| | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 | |
| 1. Licensed Private Centers | 3,296 | 3,380 | 3,339 | 3,308 | 3,417 | 3,414 | 3,451 | 3,447 | 3,469 | 3,487 | 3,537 | 3,500 | 3,420 |
| 1 TCA | 63 | 43 | 48 | 45 | 48 | 37 | 49 | 50 | 62 | 48 | 56 | 63 | 51 |
| 0-2 Years | 28 | 20 | 26 | 21 | 21 | 14 | 19 | 19 | 30 | 30 | 31 | 31 | 24 |
| 3-5 Years | 18 | 13 | 12 | 12 | 15 | 11 | 16 | 13 | 14 | 10 | 14 | 15 | 14 |
| School Age | 17 | 10 | 10 | 12 | 12 | 12 | 14 | 18 | 18 | 8 | 11 | 17 | 13 |
| 2 At Risk < Age 9 | 1,109 | 1,085 | 1,048 | 1,019 | 1,077 | 1,044 | 1,020 | 1,012 | 995 | 1,000 | 1,010 | 1,025 | 1,037 |
| 0-2 Years | 430 | 431 | 442 | 446 | 471 | 442 | 419 | 412 | 410 | 393 | 405 | 406 | 426 |
| 3-5 Years | 431 | 404 | 319 | 326 | 351 | 358 | 362 | 379 | 379 | 387 | 391 | 397 | 374 |
| School Age | 248 | 250 | 287 | 247 | 255 | 244 | 239 | 221 | 206 | 220 | 214 | 222 | 238 |
| 3 Econ Disadvantage < SCH Age | 1,927 | 2,032 | 1,833 | 1,881 | 1,937 | 1,978 | 2,045 | 2,070 | 2,117 | 2,151 | 2,176 | 2,123 | 2,023 |
| 0-2 Years | 838 | 902 | 927 | 939 | 924 | 931 | 932 | 917 | 922 | 907 | 898 | 873 | 909 |
| 3-5 Years | 1,089 | 1,130 | 906 | 942 | 1,013 | 1,047 | 1,113 | 1,153 | 1,195 | 1,244 | 1,278 | 1,250 | 1,113 |
| 4 TCC < SCH Age | 108 | 103 | 100 | 96 | 94 | 103 | 89 | 92 | 90 | 89 | 90 | 91 | 95 |
| 0-2 Years | 60 | 63 | 61 | 56 | 56 | 61 | 49 | 50 | 49 | 48 | 48 | 52 | 54 |
| 3-5 Years | 48 | 40 | 39 | 40 | 38 | 42 | 40 | 42 | 41 | 41 | 42 | 39 | 41 |
| 5 At Risk Age 9-12 | 19 | 15 | 14 | 12 | 16 | 17 | 17 | 16 | 13 | 19 | 17 | 18 | 16 |
| School Age | 19 | 15 | 14 | 12 | 16 | 17 | 17 | 16 | 13 | 19 | 17 | 18 | 16 |
| 6 Econ Disadvantage - SCH Age | 17 | 52 | 239 | 203 | 200 | 194 | 190 | 167 | 149 | 139 | 144 | 134 | 152 |
| School Age | 17 | 52 | 239 | 203 | 200 | 194 | 190 | 167 | 149 | 139 | 144 | 134 | 152 |
| 7 TCC SCH Age | 6 | 6 | 14 | 11 | 9 | 8 | 2 | 2 | | | | 2 | 7 |
| School Age | 6 | 6 | 14 | 11 | 9 | 8 | 2 | 2 | | | | 2 | 7 |
| 9 Head Start and VPK | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| 3-5 Years | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| CCEP | 43 | 40 | 39 | 37 | 33 | 30 | 36 | 35 | 40 | 38 | 41 | 41 | 38 |
| 0-2 Years | 10 | 8 | 8 | 8 | 5 | 4 | 6 | 5 | 8 | 7 | 8 | 9 | 7 |
| 3-5 Years | 14 | 12 | 11 | 11 | 11 | 10 | 12 | 13 | 14 | 13 | 14 | 13 | 12 |
| School Age | 19 | 20 | 20 | 18 | 17 | 16 | 18 | 17 | 18 | 18 | 19 | 19 | 18 |
| 2. License-Exempt Centers | 44 | 51 | 45 | 41 | 47 | 47 | 53 | 54 | 56 | 58 | 59 | 53 | 51 |
| 1 TCA | | | | | | | | 1 | 1 | | | | 1 |
| School Age | | | | | | | | 1 | 1 | | | | 1 |
| 2 At Risk < Age 9 | 13 | 15 | 13 | 14 | 12 | 9 | 13 | 13 | 13 | 14 | 16 | 12 | 13 |
| 0-2 Years | 5 | 6 | 6 | 7 | 8 | 5 | 6 | 6 | 6 | 5 | 5 | 3 | 6 |
| 3-5 Years | 5 | 5 | 4 | 4 | 3 | 3 | 6 | 6 | 6 | 8 | 10 | 7 | 6 |
| School Age | 3 | 4 | 3 | 3 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 |
| 3 Econ Disadvantage < SCH Age | 29 | 29 | 23 | 22 | 29 | 33 | 37 | 37 | 37 | 38 | 39 | 36 | 32 |
| 0-2 Years | 10 | 12 | 13 | 11 | 15 | 15 | 18 | 15 | 15 | 13 | 13 | 14 | 14 |
| 3-5 Years | 19 | 17 | 10 | 11 | 14 | 18 | 19 | 22 | 22 | 25 | 26 | 22 | 19 |



Florida Department of Education

ELC of Brevard County
Fiscal Year 2016-2017 Annual Report
Section D - Children Served in School Readiness Programs
August 18, 2017

| Category | Billing Period | | | | | | | | | | | | Monthly Average |
|---|----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------|
| | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 | |
| 4 TCC < SCH Age | 1 | 2 | 2 | 1 | 2 | 2 | | | 3 | 3 | 3 | 3 | 2 |
| 0-2 Years | 1 | 1 | 1 | | 1 | 1 | | | 1 | 1 | 1 | 1 | 1 |
| 3-5 Years | | 1 | 1 | 1 | 1 | 1 | | | 2 | 2 | 2 | 2 | 1 |
| 5 At Risk Age 9-12 | 1 | 1 | | | | | | | | | | | 1 |
| School Age | 1 | 1 | | | | | | | | | | | 1 |
| 6 Econ Disadvantage - SCH Age | | 3 | 6 | 3 | 4 | 3 | 3 | 3 | 2 | 2 | 1 | 2 | 3 |
| School Age | | 3 | 6 | 3 | 4 | 3 | 3 | 3 | 2 | 2 | 1 | 2 | 3 |
| 7 TCC SCH Age | | 1 | 1 | 1 | | | | | | 1 | | | 1 |
| School Age | | 1 | 1 | 1 | | | | | | 1 | | | 1 |
| 3. Large Family Child Care Home | 2 | 2 | 6 | 6 | 1 | | | | | | | | 3 |
| 2 At Risk < Age 9 | | | 2 | 2 | | | | | | | | | 2 |
| 0-2 Years | | | 1 | 1 | | | | | | | | | 1 |
| 3-5 Years | | | 1 | 1 | | | | | | | | | 1 |
| 3 Econ Disadvantage < SCH Age | 2 | 2 | 3 | 3 | 1 | | | | | | | | 2 |
| 0-2 Years | 2 | 2 | 2 | 2 | 1 | | | | | | | | 2 |
| 3-5 Years | | | 1 | 1 | | | | | | | | | 1 |
| 4 TCC < SCH Age | | | 1 | 1 | | | | | | | | | 1 |
| 0-2 Years | | | 1 | 1 | | | | | | | | | 1 |
| 4. Licensed Family Child Care Home | 18 | 19 | 16 | 17 | 19 | 17 | 19 | 19 | 23 | 24 | 29 | 27 | 21 |
| 1 TCA | | | | | 1 | 1 | | | | 1 | 2 | 2 | 1 |
| 0-2 Years | | | | | 1 | 1 | | | | 1 | 2 | 2 | 1 |
| 2 At Risk < Age 9 | 3 | 5 | 4 | 2 | 2 | 2 | 2 | 2 | 6 | 4 | 5 | 4 | 3 |
| 0-2 Years | 1 | 1 | | | | | 1 | 1 | 3 | 2 | 3 | 2 | 2 |
| 3-5 Years | 1 | 3 | 3 | 1 | 1 | 1 | | | 1 | | | | 2 |
| School Age | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 1 |
| 3 Econ Disadvantage < SCH Age | 13 | 12 | 9 | 12 | 14 | 12 | 15 | 15 | 15 | 17 | 17 | 17 | 14 |
| 0-2 Years | 5 | 6 | 5 | 5 | 5 | 5 | 7 | 6 | 4 | 5 | 6 | 5 | 5 |
| 3-5 Years | 8 | 6 | 4 | 7 | 9 | 7 | 8 | 9 | 11 | 12 | 11 | 12 | 9 |
| 4 TCC < SCH Age | 1 | 1 | | | | | | | | | 3 | 3 | 2 |
| 0-2 Years | 1 | 1 | | | | | | | | | 1 | 1 | 1 |
| 3-5 Years | | | | | | | | | | | 2 | 2 | 2 |
| 5 At Risk Age 9-12 | 1 | 1 | 1 | 1 | | | | | | | | | 1 |
| School Age | 1 | 1 | 1 | 1 | | | | | | | | | 1 |
| 6 Econ Disadvantage - SCH Age | | | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 2 |
| School Age | | | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 2 |
| 7. Public School | 20 | 43 | 74 | 76 | 72 | 69 | 65 | 68 | 72 | 71 | 71 | 15 | 60 |
| 1 TCA | | 1 | 1 | 1 | 1 | | | | 1 | 1 | 2 | | 1 |

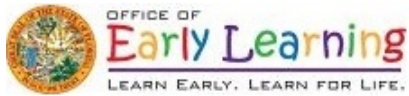


Florida Department of Education

ELC of Brevard County
Fiscal Year 2016-2017 Annual Report
Section D - Children Served in School Readiness Programs
August 18, 2017

| Category | Billing Period | | | | | | | | | | | | Monthly Average |
|---|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-----------------|
| | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 | |
| School Age | | 1 | 1 | 1 | 1 | | | | 1 | 1 | 2 | | 1 |
| 2 At Risk < Age 9 | 17 | 33 | 46 | 45 | 44 | 44 | 41 | 49 | 51 | 51 | 54 | 11 | 41 |
| 3-5 Years | 1 | | | 1 | 1 | 1 | 1 | 1 | | 1 | 1 | | 1 |
| School Age | 16 | 33 | 46 | 44 | 43 | 43 | 40 | 48 | 51 | 50 | 53 | 11 | 40 |
| 3 Econ Disadvantage < SCH Age | 2 | | | | | | | | | | | | 2 |
| 3-5 Years | 2 | | | | | | | | | | | | 2 |
| 5 At Risk Age 9-12 | 1 | 3 | 3 | 4 | 3 | 4 | 4 | 2 | 3 | 4 | 4 | 3 | 3 |
| School Age | 1 | 3 | 3 | 4 | 3 | 4 | 4 | 2 | 3 | 4 | 4 | 3 | 3 |
| 6 Econ Disadvantage - SCH Age | | 4 | 22 | 23 | 22 | 18 | 17 | 14 | 14 | 12 | 10 | 1 | 14 |
| School Age | | 4 | 22 | 23 | 22 | 18 | 17 | 14 | 14 | 12 | 10 | 1 | 14 |
| 7 TCC SCH Age | | 1 | | 1 | | 1 | 1 | 1 | 1 | 1 | 1 | | 1 |
| School Age | | 1 | | 1 | | 1 | 1 | 1 | 1 | 1 | 1 | | 1 |
| CCEP | | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | | 2 |
| School Age | | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | | 2 |
| Grand Total | 3,380 | 3,495 | 3,480 | 3,448 | 3,556 | 3,547 | 3,588 | 3,588 | 3,620 | 3,640 | 3,696 | 3,595 | 3,553 |

Data is from the Consolidated Database as of June 2017.



Florida Department of Education

ELC of Brevard County
Fiscal Year 2016-2017 Annual Report
Section E - School Readiness Children Disenrolled
August 18, 2017

| Reason for Disenrollment | Number of Children Disenrolled |
|---|--------------------------------|
| Child care provider dismissed child due to child's behavior. | 1 |
| Child care provider has closed for economic or other business reasons. | 6 |
| Child completed the VPK program that he/she was attending or child completed the full 540/300 hours, whichever comes first. | 1 |
| Child has exceeded the age-limit for services. | 98 |
| Child is no longer residing with the guardian who completed the initial application. New paperwork must be completed by new guardian. | 59 |
| Child is not eligible for current priority groups. | 200 |
| Child was determined eligible for services but never enrolled with a child care provider. | 27 |
| Client does not show up for redetermination. | 162 |
| Client failed to comply with program requirements. | 21 |
| Client failed to provide required documentation to maintain eligibility. | 23 |
| Client is eligible for services under a different funder (i.e., non funder 1). | 22 |
| Client is no longer eligible for services because the family income exceeds the allowable amount for eligibility. | 40 |
| Client moved out of the county in which funding is currently provided. | 69 |
| Client no longer has a valid purpose for care. | 156 |
| Client's contact information is no longer valid and fails to provide updated information by a specified date. | 34 |
| Custodian is involved in seasonal work (such as migrant or school district employees) and the child's enrollment is temporarily suspended while custodian is not working. | 44 |
| Parent/guardian withdrew child from the program. | 316 |
| Physical limitations of child care provider. | 1 |
| Provider dismissed child for noncompliance with the provider's attendance policy. | 55 |
| Provider dropped child from the provider's program. | 20 |
| Provider is under investigation for suspected fraud. | 27 |
| Provider no longer receiving SR or VPK funds due to noncompliance or low performance. | 35 |
| Provider remains open, but no longer provides VPK or SR services. | 3 |
| Referral from referring agency has expired. | 146 |
| Referring agency has terminated the referral. | 57 |
| Transfer from one SR funding source to another (i.e., BG3 to BG8). | 1 |
| Transfer to another provider record (even if the second record is owned by the same provider). | 2 |
| Total | 1,626 |

Data is from the Consolidated Database as of June 2017.



Florida Department of Education

ELC of Brevard County
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Section F - Total Providers by Provider Type
August 18, 2017

| Provider Type | Total Providers | Offered SR Only | Offered VPK Only | Both |
|------------------------------------|-----------------|-----------------|------------------|------|
| 1. Licensed Private Centers | 161 | 15 | 50 | 96 |
| 2. License-Exempt Centers | 12 | 0 | 10 | 2 |
| 3. Large Family Child Care Home | 2 | 1 | 1 | 0 |
| 4. Licensed Family Child Care Home | 8 | 8 | 0 | 0 |
| 7. Public School | 83 | 48 | 35 | 0 |

Data is from the Consolidated Database as of June 2017.



Florida Department of Education

ELC of Brevard County
Fiscal Year 2016-2017 Annual Report
Section G - Providers with Eligibility to Deliver the School Readiness Program Revoked
August 18, 2017

| | | | | | | Use this information to complete the ELC Narrative. This section does not appear on the report. | | |
|---------------|---------|------|--------|---------------|---------------|---|-----------------------------|----------|
| Provider Name | Address | City | County | Provider Type | ELC Narrative | Inactive Reason Code | Inactive Reason Description | Guidance |



Florida Department of Education

ELC of Brevard County
Fiscal Year 2016-2017 Annual Report
Section H - Providers with Eligibility to Deliver the Voluntary Prekindergarten Revoked
August 18, 2017

| | | | | | | Use this information to complete the ELC Narrative. This section does not appear on the report. | | |
|---------------|---------|------|--------|---------------|---------------|---|-----------------------------|----------|
| Provider Name | Address | City | County | Provider Type | ELC Narrative | Inactive Reason Code | Inactive Reason Description | Guidance |



Florida Department of Education

ELC of Brevard County
Fiscal Year 2016-2017 Annual Report
Section I - Total Number of Children Served At Each Provider Facility
August 18, 2017

| Provider Name | Address | City | County | Children Served | | |
|--|-------------------------|--------------------|----------------|-----------------|------------------|-----|
| | | | | Total | School Readiness | VPK |
| 7 SENSES THERAPY | 1751 SARNO ROAD UNIT 5 | MELBOURNE | BREVARD COUNTY | 3 | 0 | 3 |
| A BRIGHTER DAY ACADEMY | 214 EMERSON DRIVE NW | PALM BAY | BREVARD COUNTY | 40 | 33 | 7 |
| A GOLD STAR ACADEMY INC | 1330 KNOX MCRAE DR | TITUSVILLE | BREVARD COUNTY | 155 | 119 | 36 |
| ACHIEVE THERAPY SERVICES, LLC | 2040 HWY A1A SUITE 203 | INDIAN HARBOUR BCH | BREVARD COUNTY | 2 | 0 | 2 |
| ADVENT LUTHERAN PRESCHOOL | 7550 N WICKHAM RD | MELBOURNE | BREVARD COUNTY | 18 | 0 | 18 |
| ADVENTURES IN LEARNING OF BREVARD, INC | 590 CASSIA BLVD | SATELLITE BEACH | BREVARD COUNTY | 18 | 6 | 12 |
| AMAZING FOOTPRINTS CHILDCARE CENTER | 121 DEAUVILLE AVENUE SE | PALM BAY | BREVARD COUNTY | 21 | 21 | 0 |
| ANDERSEN , HAN CHRISTIAN SACC | 3011 S FISKE BLVD | ROCKLEDGE | BREVARD COUNTY | 4 | 4 | 0 |
| ANGEL KIDS CHILD CARE CENTER | 2930 W EAU GALLIE BLVD | MELBOURNE | BREVARD COUNTY | 262 | 233 | 29 |
| APOLLO ELEMENTARY SACC | 3085 KNOX MCRAE DR | TITUSVILLE | BREVARD COUNTY | 2 | 2 | 0 |
| APOLLO PRESCHOOL ACADEMY OF PALM BAY,LLC | 3585 JUPITER BLVD SE | PALM BAY | BREVARD COUNTY | 41 | 37 | 4 |
| APOLLO PRESCHOOL OF MELBOURNE | 155 N BABCOCK ST | MELBOURNE | BREVARD COUNTY | 98 | 74 | 24 |
| AS WE GROW PRESCHOOL SOUTH CAMPUS | 308 ORANGE STREET | MELBOURNE BEACH | BREVARD COUNTY | 17 | 5 | 12 |
| ASCENSION CATHOLIC SCHOOL | 2950 N HARBOR CITY BLVD | MELBOURNE | BREVARD COUNTY | 55 | 0 | 55 |
| ATLANTIS ELEMENTARY SACC | 7300 BRIGGS AVE | COCOA | BREVARD COUNTY | 5 | 5 | 0 |
| AUDREY'S CHILDCARE, LLC | 200 S LAKEVIEW DRIVE | COCOA | BREVARD COUNTY | 77 | 59 | 18 |
| AUDUBON ELEMENTARY SACC | 1201 N BANANA RIVER DR | MERRITT ISLAND | BREVARD COUNTY | 4 | 4 | 0 |
| AUDUBON ELEMENTARY VPK | 1201 N BANANA RIVER DR | MERRITT ISLAND | BREVARD COUNTY | 12 | 0 | 12 |
| BARBARA RAHNER | 151 ISLAND GROVE DRIVE | MERRITT ISLAND | BREVARD COUNTY | 1 | 0 | 1 |
| BAYSIDE DISCOVERY CENTER, INC. | 2215 DEGROODT RD SW | PALM BAY | BREVARD COUNTY | 36 | 2 | 34 |
| BEAN SPROUTS LEARNING CENTER | 1430 GLENHAM DR NE | PALM BAY | BREVARD COUNTY | 38 | 31 | 7 |
| BEAR HUGS COGSWELL, INC. | 1535 COGSWELL ST | ROCKLEDGE | BREVARD COUNTY | 166 | 142 | 24 |
| BEAR HUGS EAST, INC. | 365 EAST DR | MELBOURNE | BREVARD COUNTY | 77 | 63 | 14 |
| BEAR HUGS FISKE, INC. | 3000 SOUTH FISKE BLVD | ROCKLEDGE | BREVARD COUNTY | 61 | 40 | 21 |
| BEAR HUGS WICKHAM, INC. | 2980 PAT MCKEE PL | MELBOURNE | BREVARD COUNTY | 120 | 91 | 29 |
| BERRI PATCH III, INC. | 705 MALABAR RD | MALABAR | BREVARD COUNTY | 137 | 102 | 35 |
| BERRI PATCH INC. | 1320 LAKE WASHINGTON RD | MELBOURNE | BREVARD COUNTY | 142 | 99 | 43 |
| BETHANY CHRISTIAN SCHOOL | 3300 LAKEWOOD DR | WEST MELBOURNE | BREVARD COUNTY | 30 | 0 | 30 |
| BICS EARLY ENRICHMENT CENTER | 1301 ARMSTRONG DR | TITUSVILLE | BREVARD COUNTY | 49 | 0 | 49 |
| BREVARD MONTESSORI PRIVATE SCHOOL, INC | 1130 SOUTH PATRICK DR | SATELLITE BEACH | BREVARD COUNTY | 16 | 0 | 16 |
| BRIGHT HORIZONS ACADEMY | 550 E FLORIDA AVE | MELBOURNE | BREVARD COUNTY | 13 | 0 | 13 |
| BUSY BEARS CHILDCARE, INC. | 132 FRANKLYN AVE | INDIALANTIC | BREVARD COUNTY | 10 | 0 | 10 |
| CALVARY CHAPEL ACADEMY | 2955 MINTON RD | MELBOURNE | BREVARD COUNTY | 95 | 0 | 95 |
| CALVARY CHAPEL CHRISTIAN SCHOOL VPK | 3500 N COURTENAY PKWY | MERRITT ISLAND | BREVARD COUNTY | 26 | 8 | 18 |
| CAMBRIDGE ELEMENTARY SACC | 2000 CAMBRIDGE AVE | COCOA | BREVARD COUNTY | 8 | 8 | 0 |
| CAMBRIDGE ELEMENTARY VPK | 2000 CAMBRIDGE DR | COCOA | BREVARD COUNTY | 41 | 0 | 41 |
| CAMPUS DEVELOPMENTAL RESEARCH SCHOOLS, I | 3805 CURTIS BLVD | COCOA | BREVARD COUNTY | 66 | 32 | 34 |
| CAPE VIEW ELEMENTARY SACC | 8440 N ROSALIND AVE | CAPE CANAVERAL | BREVARD COUNTY | 3 | 3 | 0 |
| CAPEVIEW ELEMENTARY VPK | 8440 N ROSALIND AVE | CAPE CANAVERAL | BREVARD COUNTY | 33 | 0 | 33 |



Florida Department of Education

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| | | | | Children Served | | |
|--|-----------------------------|----------------|----------------|-----------------|-----|----|
| CARE FOR KIDS | 2445 JEN DR | MELBOURNE | BREVARD COUNTY | 15 | 4 | 11 |
| CAROLYN'S LIFE LEARNING CENTER | 105 GRACE AVE | COCOA | BREVARD COUNTY | 46 | 46 | 0 |
| CENTER FOR CHILD DEVELOPMENT | 611 E SHERIDAN RD | MELBOURNE | BREVARD COUNTY | 66 | 0 | 66 |
| CG ACADEMY INC. | 807 PEACHTREE ST | COCOA | BREVARD COUNTY | 126 | 105 | 21 |
| CHALLENGER 7 SACC | 6135 RENA AVE | COCOA | BREVARD COUNTY | 2 | 2 | 0 |
| CHILDRENS MONTESSORI ACADEMY | 1300 ARMSTRONG DR STE 101 | TITUSVILLE | BREVARD COUNTY | 60 | 17 | 43 |
| CHILDS PLAY | 6201 ADAMS PL | COCOA | BREVARD COUNTY | 110 | 71 | 39 |
| CHRISTA MCAULIFFE ELEMENTARY SACC | 155 DEL MUNDO ST NW | PALM BAY | BREVARD COUNTY | 2 | 2 | 0 |
| CHRISTA MCAULIFFE ELEMENTARY VPK | 155 DEL MUNDO ST NW | PALM BAY | BREVARD COUNTY | 20 | 0 | 20 |
| CHURCH AT VIERA | 9005 N WICKHAM RD | MELBOURNE | BREVARD COUNTY | 49 | 0 | 49 |
| COLUMBIA ELEMENTARY SACC | 1225 WACO BLVD SE | PALM BAY | BREVARD COUNTY | 1 | 1 | 0 |
| COLUMBIA ELEMENTARY VPK | 1225 WACO BLVD SE | PALM BAY | BREVARD COUNTY | 32 | 0 | 32 |
| CONNECTION KIDS | 3380 DAIRY RD | TITUSVILLE | BREVARD COUNTY | 45 | 24 | 21 |
| CONNECTION KIDS INFANT TODDLER CENTER | 1010 NORWOOD AVE | TITUSVILLE | BREVARD COUNTY | 28 | 28 | 0 |
| COQUINA ELEMENTARY SACC | 850 KNOX MCRAE DR | TITUSVILLE | BREVARD COUNTY | 2 | 2 | 0 |
| CORAL REEF ACADEMY NASA | 1755 NASA BLVD | MELBOURNE | BREVARD COUNTY | 25 | 25 | 0 |
| CORAL REEF ACADEMY STACK | 4945 STACK BLVD | MELBOURNE | BREVARD COUNTY | 246 | 178 | 68 |
| CORNERSTONE THERAPY SERVICES, INC. | 780 S. APOLLO BLV SUITE 104 | MELBOURNE | BREVARD COUNTY | 1 | 0 | 1 |
| COUNTRY BEGINNINGS OF BREVARD | 7155 BABCOCK ST SE | PALM BAY | BREVARD COUNTY | 62 | 43 | 19 |
| COUNTRY DAY FOR CHILDREN | 1281 S WICKHAM RD | W. MELBOURNE | BREVARD COUNTY | 29 | 0 | 29 |
| COVENANT CHRISTIAN SCHOOL | 720 EMERSON DR NE | PALM BAY | BREVARD COUNTY | 16 | 0 | 16 |
| CREEL DR W J ELEMENTARY VPK | 2000 GLENWOOD DR | MELBOURNE | BREVARD COUNTY | 22 | 0 | 22 |
| CREEL, DR. W.J. ELEMENTARY SACC | 2000 GLENWOOD DR | MELBOURNE | BREVARD COUNTY | 3 | 3 | 0 |
| CROSS BRIDGE LEARNING CENTER | 651 BARNES BLVD | ROCKLEDGE | BREVARD COUNTY | 43 | 22 | 21 |
| CROTON ELEMENTARY SACC | 1449 CROTON RD | MELBOURNE | BREVARD COUNTY | 7 | 7 | 0 |
| CROTON ELEMENTARY VPK | 1449 CROTON RD | MELBOURNE | BREVARD COUNTY | 21 | 0 | 21 |
| D DEVINCENT FAMILY DAY CARE HOME | 884 TYROL AVE NW | PALM BAY | BREVARD COUNTY | 1 | 1 | 0 |
| D.DEVINCENT FAMILY DAY CARE HOME | 884 TYROL AVENUE | PALM BAY | BREVARD COUNTY | 2 | 2 | 0 |
| DAIRY ROAD DISCOVERY CENTER, INC. | 2200 DAIRY RD | WEST MELBOURNE | BREVARD COUNTY | 55 | 0 | 55 |
| DAY CARE THE LITTLE ANGELS | 5360 WENDY LEE DRIVE | TITUSVILLE | BREVARD COUNTY | 2 | 2 | 0 |
| DEMPS CHRISTIAN CHILD CARE | 1149 LAKE DR | COCOA | BREVARD COUNTY | 158 | 147 | 11 |
| DIANA G MASKER & ASSOC | 3040 N WICKHAM RD SUITE #4 | MELBOURNE | BREVARD COUNTY | 3 | 0 | 3 |
| DISCOVERY ELEMENTARY SACC | 1275 GLENDALE AVE NW | PALM BAY | BREVARD COUNTY | 3 | 3 | 0 |
| DISCOVERY ELEMENTARY VPK | 1275 GLENDALE AVE NW | PALM BAY | BREVARD COUNTY | 20 | 0 | 20 |
| DISCOVERY LEARNING CENTER, INC. | 946 FAY BLVD | PORT ST. JOHN | BREVARD COUNTY | 25 | 6 | 19 |
| DIVINE MERCY SCHOOL | 1940 N COURTENAY PKWY | MERRITT ISLAND | BREVARD COUNTY | 17 | 0 | 17 |
| DOORWAY TO LEARNING ENRICH. CTR., INC. | 1070 EMERSON DR NE | PALM BAY | BREVARD COUNTY | 144 | 132 | 12 |
| EARLY LEARNING DEVELOPMENT CENTER | 1500 COX RD | COCOA | BREVARD COUNTY | 23 | 10 | 13 |
| EAST COAST CHRISTIAN ACADEMY | 670 N COURTENAY PKWY | MERRITT ISLAND | BREVARD COUNTY | 26 | 0 | 26 |
| EASTERN FLORIDA STATE COLLEGE CDC | 1519 CLEARLAKE ROAD | COCOA | BREVARD COUNTY | 54 | 22 | 32 |
| EASTERN FLORIDA STATE COLLEGE LAB SCHOOL | 3661 S BABCOCK ST | MELBOURNE | BREVARD COUNTY | 5 | 0 | 5 |



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| | | | | Children Served | | |
|--|---------------------------|--------------------|----------------|-----------------|-----|----|
| EASTERN FLORIDA STATE COLLEGE MONTESSORI | 3865 N WICKHAM RD | MELBOURNE | BREVARD COUNTY | 12 | 0 | 12 |
| EASTMINSTER PRESBYTERIAN CCC | 106 N RIVERSIDE DR | INDIALANTIC | BREVARD COUNTY | 29 | 0 | 29 |
| EAU GALLIE HIGH SCHOOL VPK | 1400 COMMODORE BLVD | MELBOURNE | BREVARD COUNTY | 22 | 0 | 22 |
| ELYON SCHOOL & CHILD CARE | 1516 NORMAN ST NE | PALM BAY | BREVARD COUNTY | 72 | 45 | 27 |
| ENDEAVOUR ELEMENTARY VPK | 905 PINEDA ST | COCOA | BREVARD COUNTY | 44 | 0 | 44 |
| ENTERPRISE SACC | 7000 ENTERPRISE BLVD | COCOA | BREVARD COUNTY | 5 | 5 | 0 |
| FAIRGLEN ELEMENTARY SACC | 201 INDIAN TRL | COCOA | BREVARD COUNTY | 2 | 2 | 0 |
| FAIRGLENN ELEMENTARY VPK | 201 INDIAN TRL | COCOA | BREVARD COUNTY | 41 | 0 | 41 |
| FAITH ACADEMY CHRISTIAN PRESCHOOL AND CH | 2162 JULIAN AVENUE NE | PALM BAY | BREVARD COUNTY | 41 | 35 | 6 |
| FAITH FELLOWSHIP ACADEMY | 2820 BUSINESS CENTER BLVD | MELBOURNE | BREVARD COUNTY | 67 | 0 | 67 |
| FAITH LUTHERAN SCHOOL AND DAY CARE | 280 E MERRITT AVE | MERRITT ISLAND | BREVARD COUNTY | 10 | 0 | 10 |
| FAITH VIERA LUTHERAN PRESCHOOL | 5550 FAITH DR | ROCKLEDGE | BREVARD COUNTY | 29 | 0 | 29 |
| FIRST BAPTIST CHURCH OF INDIALANTIC | 170 WASHINGTON AVE | INDIALANTIC | BREVARD COUNTY | 32 | 0 | 32 |
| FIRST BAPTIST CHURCH PRESCHOOL | 3301 DAIRY RD | MELBOURNE | BREVARD COUNTY | 38 | 0 | 38 |
| FIRST FRIENDS PRESCHOOL AND VPK | 1501 EAU GALLIE BLVD | MELBOURNE | BREVARD COUNTY | 41 | 0 | 41 |
| FIRST STEPS EDUCATION INC | 675 S COURTENAY PARKWAY | MERRITT ISLAND | BREVARD COUNTY | 47 | 36 | 11 |
| FIRST UNITED METHODIST CHILD CARE CENTER | 3300 N ATLANTIC AVE | COCOA BEACH | BREVARD COUNTY | 42 | 23 | 19 |
| FIRST UNITED METHODIST PRESCHOOL MELBOUR | 110 E NEW HAVEN AVE | MELBOURNE | BREVARD COUNTY | 41 | 0 | 41 |
| FORD'S ALL-STAR ACADEMY | 707 AURORA ST. | COCOA | BREVARD COUNTY | 14 | 14 | 0 |
| FRONTLINE CHILD CARE CENTER | 175 SECLUDED WAY | TITUSVILLE | BREVARD COUNTY | 55 | 25 | 30 |
| GIGGLES PRESCHOOL & DAYCARE, INC. | 1320 CULVER DR # 10 | PALM BAY | BREVARD COUNTY | 106 | 87 | 19 |
| GLOBAL LEARNING PRESCHOOL OF VIERA | 7215 WAELTI DR. | MELBOURNE | BREVARD COUNTY | 43 | 28 | 15 |
| GOLFVIEW ELEMENTARY SACC | 1530 S FISKE BLVD | ROCKLEDGE | BREVARD COUNTY | 3 | 3 | 0 |
| GOLFVIEW ELEMENTARY VPK | 1530 S FISKE BLVD | ROCKLEDGE | BREVARD COUNTY | 37 | 0 | 37 |
| GOOD SHEPHERD EARLY LEARNING | 2073 GARDEN ST | TITUSVILLE | BREVARD COUNTY | 39 | 12 | 27 |
| GRACE LUTHERAN CHURCH OF MERRITT ISLAND | 5455 N COURTENAY PKWY | MERRITT ISLAND | BREVARD COUNTY | 33 | 10 | 23 |
| GRACE LUTHERAN PRESCHOOL | 1805 OAK STREET | MELBOURNE BEACH | BREVARD COUNTY | 28 | 0 | 28 |
| GRACE UNITED METHODIST PRESCHOOL | 65 NEEDLE BLVD | MERRITT ISLAND | BREVARD COUNTY | 36 | 0 | 36 |
| GREATER WORKS CHRISTIAN ACADEMY INC | 2617 BETHUNE AVENUE | MIMS | BREVARD COUNTY | 7 | 7 | 0 |
| HANDS ON LEARNING CHILD CARE CENTER | 2802 LIPSCOMB STREET | MELBOURNE | BREVARD COUNTY | 114 | 104 | 10 |
| HARBOR CITY ELEMENTARY SACC | 1377 SARNO RD | MELBOURNE | BREVARD COUNTY | 6 | 6 | 0 |
| HARBOR CITY ELEMENTARY VPK | 1377 SARNO RD | MELBOURNE | BREVARD COUNTY | 32 | 0 | 32 |
| HOLLAND ELEM. SACC | 50 HOLLAND CT | SATELLITE BEACH | BREVARD COUNTY | 1 | 1 | 0 |
| HOLY NAME OF JESUS SCHOOL | 3060 NORTH HWY A1A | INDIALANTIC | BREVARD COUNTY | 41 | 0 | 41 |
| IMAGINATION STATION | 1223 PINETREE DR | INDIAN HARBOUR BCH | BREVARD COUNTY | 12 | 12 | 0 |
| IMAGINE SCHOOLS AT WEST MELBOURNE | 3355 IMAGINE WAY | WEST MELBOURNE | BREVARD COUNTY | 54 | 18 | 36 |
| IMPERIAL ESTATES SACC | 900 IMPERIAL ESTATES LN | TITUSVILLE | BREVARD COUNTY | 7 | 7 | 0 |
| INDIALANTIC SACC | 1050 N PALM AVE | INDIALANTIC | BREVARD COUNTY | 5 | 5 | 0 |
| J & A JOYFUL HEARTS ACADEMY, INC. | 410 SOUTH PARK AVENUE | TITUSVILLE | BREVARD COUNTY | 18 | 18 | 0 |
| JACK & JILL'S PLAYSCHOOL AND NURSERY, IN | 305 ACORN AVE | TITUSVILLE | BREVARD COUNTY | 59 | 46 | 13 |
| JELLY BEAN JUNCTION OF MELBOURNE | 3115 NEW YORK AVE | MELBOURNE | BREVARD COUNTY | 101 | 57 | 44 |



Florida Department of Education

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| | | | | Children Served | | |
|---------------------------------------|-------------------------|--------------------|----------------|-----------------|-----|----|
| JOYCE BURKS FAMILY DAY CARE | 607 AURORA ST | COCOA | BREVARD COUNTY | 13 | 13 | 0 |
| JUPITER ELEMENTARY SACC | 950 TUPELO RD SW | PALM BAY | BREVARD COUNTY | 2 | 2 | 0 |
| JUPITER ELEMENTARY VPK | 950 TUPELO RD SW | PALM BAY | BREVARD COUNTY | 47 | 0 | 47 |
| KIDS PLACE | 4950 DAIRY RD | MELBOURNE | BREVARD COUNTY | 129 | 107 | 22 |
| KIDS WORLD ACADEMY OF FLORIDA | 1181 SAN FILIPPO DR. SE | PALM BAY | BREVARD COUNTY | 100 | 75 | 25 |
| KIDERCARE LEARNING CENTER LLC-BARNA | 2701 BARNA AVE | TITUSVILLE | BREVARD COUNTY | 99 | 80 | 19 |
| KIDERCARE LEARNING CENTER LLC-WICKHAM | 2220 N WICKHAM RD | MELBOURNE | BREVARD COUNTY | 86 | 73 | 13 |
| KIDERCARE LEARNING CENTER-CATALINA | 55 CATALINA ISLE DR | MERRITT ISLAND | BREVARD COUNTY | 109 | 88 | 21 |
| KIDERCARE LEARNING CENTER-IHB | 200 RIVERSIDE PARK DR | INDIAN HARBOUR BCH | BREVARD COUNTY | 61 | 37 | 24 |
| KINGDOM BUILDERS CHILDCARE INC | 3155 SOUTH ST | TITUSVILLE | BREVARD COUNTY | 70 | 61 | 9 |
| KOALA -T-KARE LEARNING CENTER INC | 5319 YARBER AVE | COCOA | BREVARD COUNTY | 88 | 68 | 20 |
| KRISTI HEROLD | 1646 ALAQUA WAY | MELBOURNE | BREVARD COUNTY | 3 | 0 | 3 |
| LA PETITE ACADEMY-BARTON | 170 BARTON BLVD | ROCKLEDGE | BREVARD COUNTY | 171 | 150 | 21 |
| LA PETITE ACADEMY-COURTENAY | 2200 N COURTENAY PKWY | MERRITT ISLAND | BREVARD COUNTY | 100 | 73 | 27 |
| LA PETITE ACADEMY-DEVEREUX | 8200 DEVEREUX DR | MELBOURNE | BREVARD COUNTY | 99 | 68 | 31 |
| LA PETITE ACADEMY-FRANKLIN | 2111 FRANKLIN DR NE | PALM BAY | BREVARD COUNTY | 192 | 169 | 23 |
| LAKE FERN MONTESSORI ACADEMY | 257 AGUINALDO AVE | TITUSVILLE | BREVARD COUNTY | 15 | 0 | 15 |
| LAUGHIN PLACE LEARNING CENTER | 6241 N US 1 | COCOA | BREVARD COUNTY | 92 | 73 | 19 |
| LEARNING STREET CHILD CARE CENTER LLC | 1108 PEACHTREE ST. | COCOA | BREVARD COUNTY | 67 | 56 | 11 |
| LEWIS CARROLL SACC | 1 SKYLINE BLVD | MERRITT ISLAND | BREVARD COUNTY | 5 | 5 | 0 |
| LINDA HALL FAMILY DAY CARE HOME | 1015 LINE ST | MELBOURNE | BREVARD COUNTY | 13 | 13 | 0 |
| LITTLE ANGELS DAYCARE LLC | 3080 JUPITER BLVD SE | PALM BAY | BREVARD COUNTY | 85 | 76 | 9 |
| LITTLE FOLKS CHILDCARE CENTER | 813 WEST KING ST | COCOA | BREVARD COUNTY | 104 | 104 | 0 |
| LITTLE HANDS DAY CARE | 2805 SEE CT. SE | PALM BAY | BREVARD COUNTY | 2 | 2 | 0 |
| LITTLE RIVER PRESCHOOL | 3100 AURORA RD | MELBOURNE | BREVARD COUNTY | 206 | 185 | 21 |
| LOCKMAR SACC | 525 PEPPER ST NE | PALM BAY | BREVARD COUNTY | 1 | 1 | 0 |
| LONGLEAF ELEMENTARY SACC | 4290 N WICKHAM RD | MELBOURNE | BREVARD COUNTY | 3 | 3 | 0 |
| LONGLEAF ELEMENTARY VPK | 4290 N WICKHAM RD | MELBOURNE | BREVARD COUNTY | 10 | 0 | 10 |
| LOVING & CARING CHILD CARE CENTER | 2246 NORTHVIEW ST NE | PALM BAY | BREVARD COUNTY | 9 | 9 | 0 |
| LOVING CARE ACADEMY | 370 N BANANA RIVER DR | MERRITT ISLAND | BREVARD COUNTY | 59 | 42 | 17 |
| MEADOWLANE INTERMEDIATE SACC | 2700 WINGATE BLVD | WEST MELBOURNE | BREVARD COUNTY | 2 | 2 | 0 |
| MEADOWLANE PRIMARY ELEMENTARY SACC | 2800 WINGATE BLVD | MELBOURNE | BREVARD COUNTY | 6 | 6 | 0 |
| MERRITT ISLAND CHRISTIAN ACADEMY | 140 MAGNOLIA AVE | MERRITT ISLAND | BREVARD COUNTY | 70 | 0 | 70 |
| MERRITT ISLAND HIGH SCHOOL VPK | 100 MUSTANG WAY | MERRITT ISLAND | BREVARD COUNTY | 19 | 0 | 19 |
| MERRITT ISLAND PRESBYTERIAN CENTER | 155 CONE RD | MERRITT ISLAND | BREVARD COUNTY | 54 | 33 | 21 |
| MILA ELEMENTARY VPK | 288 W MERRITT AVE | MERRITT ISLAND | BREVARD COUNTY | 21 | 0 | 21 |
| MILA ELEMENTARY SACC | 288 W MERRITT AVE | MERRITT ISLAND | BREVARD COUNTY | 3 | 3 | 0 |
| MIMS ELEMENTARY VPK | 2582 US HWY 1 | MIMS | BREVARD COUNTY | 15 | 0 | 15 |
| MINDWORKS SCHOOL OF EARLY LEARNING | 5830 SOUTH US1 STE 104 | VIERA | BREVARD COUNTY | 32 | 0 | 32 |
| MISS ANN'S CHILD CARE CENTER | 277 PARNELL ST | MERRITT ISLAND | BREVARD COUNTY | 29 | 20 | 9 |
| MISS BUNNY'S TLC | 852 JUPITER BLVD NW | PALM BAY | BREVARD COUNTY | 126 | 108 | 18 |



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|--|---|--------------------|----------------|-----------------|-----|-----|
| MRS PATS WEE CARE INC | 10 N HILLTOP DR | TITUSVILLE | BREVARD COUNTY | 12 | 7 | 5 |
| MUNCHKINLAND CHILD CARE CENTER | 3930 FAY BLVD | COCOA | BREVARD COUNTY | 19 | 0 | 19 |
| MUSTARD SEED KIDZ | 2975 EBER RD | MELBOURNE | BREVARD COUNTY | 150 | 81 | 69 |
| NANNA'S CHRISTIAN ACADEMY | 566 BARTON BLVD UNIT 4 | ROCKLEDGE | BREVARD COUNTY | 7 | 7 | 0 |
| NANNY JEAN'S ACADEMY | 7200 N WICKHAM RD | MELBOURNE | BREVARD COUNTY | 37 | 22 | 15 |
| NEW BEGINNINGS CHILDCARE CENTER | 541 PEACHTREE STREET | COCOA | BREVARD COUNTY | 43 | 37 | 6 |
| NEW DISCOVERIES LLC | 332 TANGERINE AVE | MERRITT ISLAND | BREVARD COUNTY | 90 | 74 | 16 |
| NEW LIFE CHILDCARE CENTER | 6755 S. WASHINGTON AVE. | TITUSVILLE | BREVARD COUNTY | 76 | 61 | 15 |
| NEW SHILOH CHRISTIAN CENTER | 155 EAST UNIVERSITY BLVD | MELBOURNE | BREVARD COUNTY | 14 | 9 | 5 |
| OAK PARK ELEMENTARY VPK | 3395 DIARY RD | TITUSVILLE | BREVARD COUNTY | 10 | 0 | 10 |
| OAKPARK SACC | 3395 DAIRY RD | TITUSVILLE | BREVARD COUNTY | 1 | 1 | 0 |
| OCEAN BREEZE SACC | 1101 CHEYENNE DR | INDIAN HARBOUR BCH | BREVARD COUNTY | 2 | 2 | 0 |
| ODYSSEY CHARTER SCHOOL, INC.-ELDRON | 1755 ELDRON BLVD SE | PALM BAY | BREVARD COUNTY | 59 | 14 | 45 |
| ODYSSEY CHARTER SCHOOL, INC.-WYOMING | 1350 WYOMING DR. SE | PALM BAY | BREVARD COUNTY | 34 | 11 | 23 |
| OUR CREATIVE CLASSROOM | 801 3RD AVE. | SATELLITE BEACH | BREVARD COUNTY | 9 | 0 | 9 |
| OUR LADY OF LOURDES CATHOLIC SCHOOL | 1618 OAK ST | MELBOURNE | BREVARD COUNTY | 13 | 0 | 13 |
| OUR SAVIOUR CATHOLIC SCHOOL | 5301 N ATLANTIC AVE | COCOA BEACH | BREVARD COUNTY | 24 | 0 | 24 |
| PALM BAY CHRISTIAN PRESCHOOL | 344 EMERSON DR NW | PALM BAY | BREVARD COUNTY | 38 | 10 | 28 |
| PALM BAY DAYCARE AND LEARNING CENTER LLC | 1430 GLENHAM DR. | PALM BAY | BREVARD COUNTY | 43 | 39 | 4 |
| PALM BAY ELEMENTARY SACC | 1200 ALLAMANDA RD NE | PALM BAY | BREVARD COUNTY | 3 | 3 | 0 |
| PALM BAY ELEMENTARY VPK | 1200 ALLAMANDA RD NE | PALM BAY | BREVARD COUNTY | 54 | 0 | 54 |
| PALM BAY HIGH SCHOOL VPK | 101 PIRATE LN | MELBOURNE | BREVARD COUNTY | 22 | 0 | 22 |
| PARK AVENUE CHRISTIAN ACADEMY VPK | 2600 S PARK AVE | TITUSVILLE | BREVARD COUNTY | 42 | 0 | 42 |
| PARRISH EARLY CARE EDUCATION | 5650 S WASHINGTON AVE | TITUSVILLE | BREVARD COUNTY | 31 | 12 | 19 |
| PATCH LEARNING CENTER 2 | 1680 KNOX MCRAE DR | TITUSVILLE | BREVARD COUNTY | 105 | 78 | 27 |
| PATCH LEARNING CENTER OF TITUSVILLE | 1275 N SINGLETON AVE | TITUSVILLE | BREVARD COUNTY | 123 | 94 | 29 |
| PATRICK AFB CHILD DEVELOPMENT CENTER | 45 FSS FSFC CHILD DEV. CENTER 1030 SCHOOL AVE BLDG 1000 | PATRICK AFB | BREVARD COUNTY | 47 | 0 | 47 |
| PELT'S CHILD CARE ACADEMY, INC. | 985 EYSTER BLVD | ROCKLEDGE | BREVARD COUNTY | 54 | 36 | 18 |
| PINEAPPLE COVE ACADEMY NORTH SHORE INC | 4125 MINTON RD | WEST MELBOURNE | BREVARD COUNTY | 126 | 35 | 91 |
| PINEAPPLE COVE ACADEMY, INC. | 1785 ELDRON BLVD | PALM BAY | BREVARD COUNTY | 222 | 101 | 121 |
| PINEWOOD ELEMENTARY SACC | 3757 OLD DIXIE HWY | MIMS | BREVARD COUNTY | 3 | 3 | 0 |
| PINEWOOD ELEMENTARY VPK | 3757 OLD DIXIE HWY | MIMS | BREVARD COUNTY | 43 | 0 | 43 |
| PLANETKID CHILDCARE | 3600 N WICKHAM RD UNIT 103 | MELBOURNE | BREVARD COUNTY | 68 | 48 | 20 |
| PLAYSMART LEARNING CENTER LLC | 111 TANGO AVE NE | PALM BAY | BREVARD COUNTY | 65 | 36 | 29 |
| PORT MALABAR ELEMENTARY SACC | 301 PIONEER AVE NE | PALM BAY | BREVARD COUNTY | 2 | 2 | 0 |
| PORT MALABAR ELEMENTARY VPK | 301 PIONEER AVE NE | PALM BAY | BREVARD COUNTY | 20 | 0 | 20 |
| PRECIOUS COLLECTIONS LLC | 4000 RIOMAR DR | ROCKLEDGE | BREVARD COUNTY | 73 | 52 | 21 |
| PRECIOUS LAMB A.C. INC | 2162 JULIAN AVE NE | PALM BAY | BREVARD COUNTY | 76 | 76 | 0 |
| PSJ PRESCHOOL HOUSE | 4529 CAMBERLY ST | PORT SAINT JOHN | BREVARD COUNTY | 11 | 0 | 11 |
| QUEST SACC | 8751 TRAFFORD DR | MELBOURNE | BREVARD COUNTY | 1 | 1 | 0 |



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| RIVERVIEW ELEMENTARY VPK | 3000 JOLLY ST | TITUSVILLE | BREVARD COUNTY | 70 | 0 | 70 |
| RIVIERA ELEMENTARY SACC | 351 RIVIERA DR NE | PALM BAY | BREVARD COUNTY | 4 | 4 | 0 |
| RIVIERA ELEMENTARY VPK | 351 RIVIERA DR NE | PALM BAY | BREVARD COUNTY | 51 | 0 | 51 |
| ROCKLEDGE CHRISTIAN DAYCARE | 2175 S FISKE BLVD | ROCKLEDGE | BREVARD COUNTY | 66 | 35 | 31 |
| ROCKLEDGE MONTESSORI | 3260 S FISKE BLVD | ROCKLEDGE | BREVARD COUNTY | 38 | 0 | 38 |
| ROCKLEDGE PRESBYTERIAN SCHOOL | 921 ROCKLEDGE DR | ROCKLEDGE | BREVARD COUNTY | 14 | 0 | 14 |
| ROY ALLEN ELEMENTARY SACC | 2601 FOUNTAINHEAD BLVD | MELBOURNE | BREVARD COUNTY | 4 | 4 | 0 |
| ROY ALLEN ELEMENTARY VPK | 2601 FOUNTAINHEAD BLVD. | MELBOURNE | BREVARD COUNTY | 51 | 0 | 51 |
| SABAL ELEMENTARY VPK | 1401 N WICKHAM RD | MELBOURNE | BREVARD COUNTY | 22 | 0 | 22 |
| SATELLITE BCH UNITED METHODIST PRESCHOOL | 450 LEE AVE | SATELLITE BEACH | BREVARD COUNTY | 33 | 0 | 33 |
| SATELLITE HIGH SCHOOL VPK | 300 SCORPION CT | SATELLITE BEACH | BREVARD COUNTY | 23 | 0 | 23 |
| SATURN ELEMENTARY VPK | 880 N RANGE RD | COCOA | BREVARD COUNTY | 42 | 0 | 42 |
| SATURN SACC | 880 N RANGE RD | COCOA | BREVARD COUNTY | 1 | 1 | 0 |
| SEA PARK ELEMENTARY SACC | 300 SEA PARK BLVD | SATELLITE BEACH | BREVARD COUNTY | 2 | 2 | 0 |
| SEA PARK ELEMENTARY VPK | 300 SEA PARK RD | SATELLITE BEACH | BREVARD COUNTY | 10 | 0 | 10 |
| SHERWOOD ELEMENTARY VPK | 2541 POST RD | MELBOURNE | BREVARD COUNTY | 20 | 0 | 20 |
| SHERWOOD ELEMENTARY SACC | 2541 POST RD | MELBOURNE | BREVARD COUNTY | 1 | 1 | 0 |
| SHINING STARS LEARNING CENTER | 835 SYCAMORE ST | TITUSVILLE | BREVARD COUNTY | 94 | 79 | 15 |
| SPACE COAST CHILD CARE | 1950 MICHIGAN AVE | COCOA | BREVARD COUNTY | 28 | 8 | 20 |
| SPACE COAST EARLY INTERVENTION CENTER | 3790 DAIRY RD | MELBOURNE | BREVARD COUNTY | 89 | 52 | 37 |
| SPACE COAST MONTESSORI | 1450 TROUTMAN BLVD NE | PALM BAY | BREVARD COUNTY | 39 | 14 | 25 |
| SPACE COAST STEP BY STEP EARLY LEARNING | 40 N CHRISTMAS HILL RD | TITUSVILLE | BREVARD COUNTY | 121 | 81 | 40 |
| SPACE COAST STEP BY STEP ELC, LLC | 801 SOUTH PARK AVE | TITUSVILLE | BREVARD COUNTY | 210 | 210 | 0 |
| SPACECOAST EARLY LEARNING CENTER | 444 N DIXIE AVE | TITUSVILLE | BREVARD COUNTY | 27 | 16 | 11 |
| SPEECH PATH OF BREVARD | 7370 CABOT COURT SUITE 101 | MELBOURNE | BREVARD COUNTY | 1 | 0 | 1 |
| ST. JOSEPH CATHOLIC SCHOOL | 5320 BABCOCK STREET NE | PALM BAY | BREVARD COUNTY | 21 | 0 | 21 |
| ST. MARY'S CATHOLIC SCHOOL | 1152 SEMINOLE DR DIOCESE WILL NOT ALLOW UPDATE | ROCKLEDGE | BREVARD COUNTY | 24 | 0 | 24 |
| ST. TERESA CATHOLIC SCHOOL | 207 OJIBWAY AVE | TITUSVILLE | BREVARD COUNTY | 27 | 0 | 27 |
| STARS ACADEMY CHILDCARE | 1308 SARNO ROAD | MELBOURNE | BREVARD COUNTY | 112 | 94 | 18 |
| STEFANI ROSE BURDETT | 23 BURLINGTON AVE | ROCKLEDGE | BREVARD COUNTY | 1 | 0 | 1 |
| STEVENSON, R.L. SACC | 1450 MARTIN BLVD | MERRITT ISLAND | BREVARD COUNTY | 4 | 4 | 0 |
| SUNRISE ELEMENTARY VPK | 1651 MARA LOMA BLVD SE | PALM BAY | BREVARD COUNTY | 32 | 0 | 32 |
| SUNRISE ELELMENTARY SACC | 1651 MARA LOMA BLVD SE | PALM BAY | BREVARD COUNTY | 3 | 3 | 0 |
| SUNSHINE LEARNING OF MELBOURNE, LLC | 5650 N. WICKHAM RD. | MELBOURNE | BREVARD COUNTY | 11 | 0 | 11 |
| SUNTREE ELEMENTARY SACC | 900 JORDAN BLASS DR | MELBOURNE | BREVARD COUNTY | 2 | 2 | 0 |
| SUNTREE MONTESSORI | 2990 BUSINESS CENTER BLVD | MELBOURNE | BREVARD COUNTY | 20 | 0 | 20 |
| SUNTREE UNITED METHODIST SCHOOL | 7400 N WICKHAM RD | MELBOURNE | BREVARD COUNTY | 113 | 0 | 113 |
| SURFSIDE SACC | 475 CASSIA BLVD | SATELLITE BEACH | BREVARD COUNTY | 2 | 2 | 0 |
| THE KID'S PLACE | 1355 CHENEY HWY | TITUSVILLE | BREVARD COUNTY | 108 | 30 | 78 |
| THE LEARNING NEST | 1088 BARBER STREET | SEBASTIAN | BREVARD COUNTY | 6 | 6 | 0 |



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| THE LEARNING TREE | 207 EMERSON DR NW | PALM BAY | BREVARD COUNTY | 79 | 26 | 53 |
| TINA M MILLER | 332 BROOKCREST CIRCLE | ROCKLEDGE | BREVARD COUNTY | 1 | 0 | 1 |
| TINY TREASURES | 326 S WIMBROW DRIVE | SEBASTIAN | BREVARD COUNTY | 5 | 5 | 0 |
| TLC PRESCHOOL OF SEBASTIAN INC | 1899 BARBER ST | SEBASTIAN | BREVARD COUNTY | 5 | 5 | 0 |
| TORAH ACADEMY BREVARD JEWISH COMMUNITY | 1190 HIGHWAY AIA | SATELLITE BEACH | BREVARD COUNTY | 4 | 0 | 4 |
| TRINITY LUTHERAN SCHOOL | 1330 S FISKE BLVD | ROCKLEDGE | BREVARD COUNTY | 32 | 0 | 32 |
| TROPICAL SACC | 885 S COURTENAY PKWY | MERRITT ISLAND | BREVARD COUNTY | 2 | 2 | 0 |
| TURNER JOHN F ELEMENTARY SACC | 3175 JUPITER BLVD SE | PALM BAY | BREVARD COUNTY | 2 | 2 | 0 |
| TURNER JOHN F ELEMENTARY VPK | 3175 JUPITER BLVD SE | PALM BAY | BREVARD COUNTY | 43 | 0 | 43 |
| UNDER THE SON PRESCHOOL | ST MARKS UMC 2030 N HWY AIA | INDIALANTIC | BREVARD COUNTY | 11 | 0 | 11 |
| UNIVERSITY PARK ELEMENTARY SACC | 500 W UNIVERSITY BLVD | MELBOURNE | BREVARD COUNTY | 4 | 4 | 0 |
| UNIVERSITY PARK ELEMENTARY VPK | 500 W UNIVERSITY BLVD | MELBOURNE | BREVARD COUNTY | 56 | 0 | 56 |
| VIERA CHILDREN'S ACADEMY, INC. | 3395 VIERA BLVD | VIERA | BREVARD COUNTY | 141 | 26 | 115 |
| VIERA HIGH SCHOOL VPK | 6103 STADIUM PKWY | VIERA | BREVARD COUNTY | 17 | 0 | 17 |
| VIOLET RILEY LARGE FAMILY DAY CARE | 1046 REVILLA LN | ROCKLEDGE | BREVARD COUNTY | 5 | 5 | 0 |
| WALK ON WATER EQUINE ASSISTED THERAPY | 3330 PERKINSON LANE | MERRITT ISLAND | BREVARD COUNTY | 3 | 0 | 3 |
| WEEKDAY PRESCHOOL OUR FATHER'S HOUSE | 535 CASSIA BLVD | SATELLITE BEACH | BREVARD COUNTY | 27 | 0 | 27 |
| WELLINGTON ACADEMY LLC | 1436 TROUTMAN BLVD NE | PALM BAY | BREVARD COUNTY | 79 | 45 | 34 |
| WEST MELBOURNE SACC | 2255 MEADOWLANE AVE | WEST MELBOURNE | BREVARD COUNTY | 14 | 14 | 0 |
| WESTSIDE SACC | 2175 DEGROODT RD SW | PALM BAY | BREVARD COUNTY | 3 | 3 | 0 |
| WIGGLES & GIGGLES LARGE FAMILY DAY CARE | 6460 GILLETTE AVE | COCOA | BREVARD COUNTY | 3 | 3 | 0 |
| WILLIAMS, RALPH SACC | 1700 CLUBHOUSE DR | ROCKLEDGE | BREVARD COUNTY | 6 | 6 | 0 |
| WISH UPON A STAR PRESCHOOL AND DAYCARE, | 5305 BABCOCK STREET | PALM BAY | BREVARD COUNTY | 430 | 362 | 68 |
| WOODLAKE CHILD DEVELOPMENT CENTER | 1101 WOODLAKE DR NE | PALM BAY | BREVARD COUNTY | 107 | 98 | 9 |

Data is from the Consolidated Database as of June 2017.

Florida Association of School Administrators -- Orlando

Here is the text of a speech given by David Lawrence Jr., the chair of The Children's Movement of Florida, on Oct. 16, 2017, before the Florida Association of School Administrators in Orlando.

What you will hear today will not be Mr. Lincoln's "Gettysburg Address." What I have to say will be neither as lofty nor as brief as what President Lincoln said in just 272 words and about two minutes on that day in November 1863. Nor will it be anywhere near as long as the two-hour oration that same day by the then celebrated, now mostly forgotten featured speaker Edward Everett.

My mission, given to me by Juhan Mixon was this: Tell the audience, he said, how VPK came to be, how it's doing now, and what you hope it to be. That, then, is my assignment and what I will do.

I start with history because we need to know where we came from. History is front and center in my own life and work – and why I read at least a book a week, most often biographies and history. If history bores you – and I hope it doesn't – get over it. We cannot get to the best future for pre-K in Florida – or, in fact, for America -- without understanding the past as it connects with the present, and as prologue for the future.

Here, then, is how prekindergarten for 4 year olds came to be in Florida:

Back in 1996 when I was publisher of the Miami Herald, the then governor, Lawton Chiles, an especially good and caring public servant, asked me to chair a task force on "school readiness." Though I was the father of five, I had never heard of the topic. Didn't know that 85 percent of brain growth occurs by the age of 3. Didn't know that perhaps a third of all children entering kindergarten are way behind, and most of them will get further behind. Didn't know that if a hundred children leave first grade without really knowing how to read, then 88 of those will be in much the same shape after fourth grade.

But, eagerly and quickly, I learned. Our work on the Governor's Commission on Education led to legislation creating what we now call Early Learning Coalitions. It also led to my deciding to "retire" after 35 years as reporter-editor-publisher to devote most of my energy to focusing on the earliest years for children, giving them the best chance to succeed in school and in life. The very future of America was at stake, I believed then. Today I am even more convinced.

Even before departing newspapering at the beginning of 1999, I spent real time visiting early childhood centers of excellence in several cities in our own country. In January I headed to France to see the Western world's best example of high-quality preschool for all. It was that word "all" that is most meaningful here; my reading of history leads me to believe that children need a "movement," and I define a "movement" as about everyone. Thus, for example, the Civil Rights Movement was about all of us and an American sense of equity. The same goes for the Feminist Movement, and so forth and so on. What I witnessed in France was an inspiring example of excellence for all.

Upon my return from overseas, I could see two paths to get to pre-K availability for all 4 year olds in Florida – and neither easy. In 1999, I approached key legislators in the House and Senate, and in both parties. While my ultimate goal was pre-K for all, I was willing to start by asking them to sponsor bills to provide pre-K in the most at-risk school districts. But the governor and the Florida Legislature had no appetite for such, and that was that. I had struck out.

The other possible path would be a constitutional amendment.

It would be a heavy lift. To get it on the ballot would take almost a half-million signatures from throughout Florida. (Volunteers standing outside grocery stores wouldn't make it happen; we would have to hire and pay professional petition gatherers.) We also would need to raise enough money to make the case to the voters.

I went to Alex Penelas, Miami-Dade's mayor. Then thinking about running for the United States Senate, he saw pre-K as a strong statewide issue. Extrapolating from the experience in his own family – son Christopher was in a privately funded program -- the mayor knew that high-quality pre-K could make a difference for tens of thousands of Florida families. The mayor agreed to raise the dollars to get it onto the ballot as a constitutional amendment. Passage would require 50 percent of the voters (plus one).

Mayor Penelas raised \$1.8 million, of which \$1.4 million was spent on the petition drive (or about \$2 apiece for each of the 722,000 signatures collected). The other \$400,000 went to the campaign itself.

On the Nov. 5, 2002 ballot, voters read these 64 words in Constitutional Amendment 8:

“Every four-year-old child in Florida shall be offered a high-quality prekindergarten learning opportunity by the state no later than the 2005 school year. This voluntary early childhood development and education program shall be established according to high-quality standards and shall be free for all Florida four-year-olds without taking away funds used for existing education, health and development programs.”

Please note that the words “high quality” were used twice.

What came to be called VPK – that is, voluntary prekindergarten – would never have happened if we had focused only on some children, no matter how deserving. I helped raise money and made speeches, but the mayor raised most of the money and made most of the speeches. The mayor and I traveled the state spreading the word. The mission was not to convert everyone to a “Yes” vote, but rather to convince when we could, and neutralize when we could not. We did both, and there was never an organized campaign against the amendment. We emphasized that the program would be voluntary – no parent would have to participate. It would be free to parents, with the money coming from the state's general-revenue dollars. And any provider – public, private, faith-based – would be able to join the program upon meeting certain statewide standards.

Florida became one of only three states – the others being Georgia and Oklahoma – to offer free pre-K for all 4 year olds. This year 169,203 4 year olds are enrolled in 6,342 VPK providers -- 66 percent in private providers; 19 percent in public schools, and 15 percent in faith-based centers.) The research already shows VPK is making a difference in children being prepared to succeed in school.

To get ready for the fall 2005 rollout of VPK, Governor Bush asked his widely admired lieutenant governor, Toni Jennings, to lead a 20-member task force to recommend standards that would be “high quality” and produce real results for children. The unanimous recommendation of that task force, on which I served, was for parents to be able to choose either a 3- or 6-hour program; it also mandated, within a few years, that the lead teacher would have a bachelor’s degree in early childhood. The legislature ended up deciding on only a three-hour program, and made the second recommendation “aspirational.” That, effectively, meant it would never have to happen.

While work clearly remains to make pre-K what the voters intended, the good news is that it’s in the state constitution. We have a long way to go before every program and every provider can be honorably described as brain-stimulating “high quality.” The \$396 million Florida will spend on the program this year doesn’t come close to ensuring a high-quality program for every child. Floridians deserve to have their tax dollars spent on certifiably high-quality programs that bring real results for children.

In that spirit, I share with you what is encouraging, and where we must do better. First, a half-dozen encouraging items:

One: The participation rate of 4 year olds has increased over the years – from 49 percent in 2005-2006 to 77 percent now.

Two: VPK standards have been developed by the Office of Learning within the Florida Department of Education and approved by the State Board of Education, creating some alignment with the K-12 system. But the State Board of Education needs to be significantly more involved than it is now. High-quality pre-K should be a central ingredient in children getting off to a splendid start in formal school.

Three: The early legislative perception that VPK was subsidized babysitting for parents who could afford to pay is mostly gone. The influx of new members with preschoolers has boosted the VPK profile. Yet while many legislators care about VPK, funding has not followed that fondness.

Four: Discussions about accountability and outcomes have been part of the conversation since the beginning, but the conversations have become more real and more urgent.

Five: Until not too long ago VPK was just for 4 year olds. Today if parents of a young 4 year old feel their child is not ready for VPK, they can wait and enroll the child at the age of 5.

Six: Some superb providers have taken early learning to a much higher level in Florida and have been instrumental in getting us closer to making VPK part of the educational continuum.

Meanwhile, here are a half-dozen areas where real improvement is necessary.:

One: Many VPK teachers are paid just above minimum wage and have few or no benefits. In contrast, public school teachers receive health, sick and vacation leave, as they should. Until we consider pre-K to be an integral part of the educational continuum we will never ensure that children are school-ready.

Two: The base student allocation of less than \$2,500 for a school year simply could not possibly support a true high-quality program. A higher base student allocation could help increase accountability and outcomes by supporting:

(a) Higher wages to attract teachers with advanced credentials, and more dollars to pay for ongoing professional development for teachers.

(b) Early interventions that are child specific and address not only the academics, but also the social-emotional needs of children.

(c) Additional opportunities for parental involvement and skill-building through school-sponsored activities. Nothing is more important to a child's future than a caring, knowledgeable, nurturing, loving parent.

Three: Almost anyone can become a provider after taking a few basic courses. We clearly should have better selection criteria and we should reward providers for excellence.

Four: A three-hour day program does not allow enough of a quality experience for many children. We need to give parents an option of at least six hours of learn-and-play programming.

Five: Legislators of wisdom have good and basic questions, such as: What are we getting for the money? How did child A do in VPK? Did child A do better than child B in VPK? If so, why? These are fair questions, but even after all these years we can't seem to answer them. We need to adopt outcome and provider accountability measures (imperfect as they may be) that are evidence-based and do not label children or unjustly penalize providers.

Six: We require a pre- and post-assessment for VPK, administered by the provider themselves, but we don't do anything for the children who are identified by that post-assessment as still having deficits when they complete the VPK program. They simply move on to kindergarten, where they will typically start behind. But I see good news on the horizon: The governor, the Senate President and the House Speaker have appointed a 17-member Early Grade Success Committee to come up with a plan, by this December 1, to make recommendations as to child assessments with "a focus on developmentally appropriate learning gains." High-quality assessments – cognitive, social, emotional – would give

teachers and parents a splendid tool to give each children the best possible chance to succeed. This does not mean we are suggesting pushing standardized testing down into the preschool years. No baby FCATs are under development, I promise you. Instead, we are exploring the best ways for teachers to gather structured data as to how children are doing in their early childhood programs and use these observations to inform individualized care and instruction, and measure development over time. This approach has proven valuable in other states to help teachers and families better meet children's developmental needs in the crucial early years. (In full disclosure, I chair that task force, ably facilitated by Dr. Abigail Thorman of the University of Florida. The vice chair is Rep. Erin Grall of Vero Beach, one of the Legislature's most encouraging members on the topic of early learning.)

Meanwhile, business leaders increasingly are pushing for quality early childhood programs. So are some political leaders. The Florida Council of 100, the Florida Chamber of Commerce with its Early Learning Business Alliance, and the Foundation for Florida's Future all are significantly engaged in pushing for higher quality and fuller funding. The Council of 100 has put together a significant plan that could make a great difference in (a) more children succeeding, and (b) more effective use of the people's money – that is, your money and my own. The Council of 100 vision begins with this: "All students will arrive ready for grade 4." How, then, to move briskly toward that?

First, two facts as the backdrop of what I am about to say:

One: There is no research evidence that class size is a significant dynamic beyond grade 3. Indeed, what is most important is how ready children are to learn and to pay attention in class. (I looked at my seventh grade yearbook, and counted the number of children – 37 in all. We were, in my memory, self-disciplined, attentive and eager to learn – and we all did learn.)

Two: For all the education progress Florida has made, we still have 40 percent of fourth graders who cannot read at minimally proficient levels. That is so obviously unacceptable.

Florida has spent literally billions in meeting the class-size constitutional amendment passed in 2002. What if we spent a significant chunk of that money somewhat differently?

The Council of 100 dug deep for months on all this, and came away with this thought, in the words of its chair, Pat Geraghty: "While class size has a proven impact on grades pre-K-3, research clearly indicates that at least \$2 billion of taxpayer money for the later years would be better spent on things like attracting and retaining top-notch teachers and improving early learning." Specifically, the Council of 100 suggested:

1: Extend high-quality VPK by a year, to age 3.

2: Provide VPK extended-day and summer programs for means-tested, at-risk children.

3: Reduce class sizes even further in the earliest, most crucial years – that is, pre-K through grade 3.

4: Invest more in teachers – in high-quality training, in literacy coaches, in teacher preparation programs, and in incentive pay for the best teachers.

Now we need the leadership – elected and academic (plus parents and voters) to give this approach a fair chance. What we are doing now is working nowhere near well enough.

“We don’t have the money,” I hear so often. “We can’t afford it,” I am told. Please do not let anyone tell you we don’t have the money. In the words of David Brooks, the conservative columnist of The New York Times: “The problem is not that America lacks resources. The problem is that they are misallocated.”

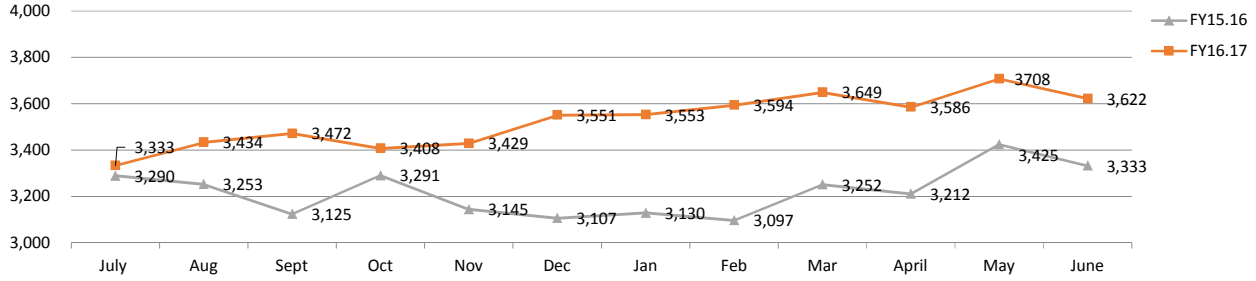
We spend in this state less than \$2,500 for a pre-K slot – and \$50,000 to incarcerate a juvenile. Now, how smart is that?

Decades ago, Franklin Delano Roosevelt, one of our greatest Presidents, told us: “We may not be able to prepare the future for our children, but we can at least prepare our children for their future.” His predecessor, Herbert Hoover, told us: “If we had but one generation of properly born, trained, educated and healthy children, a thousand other problems of government would vanish.”

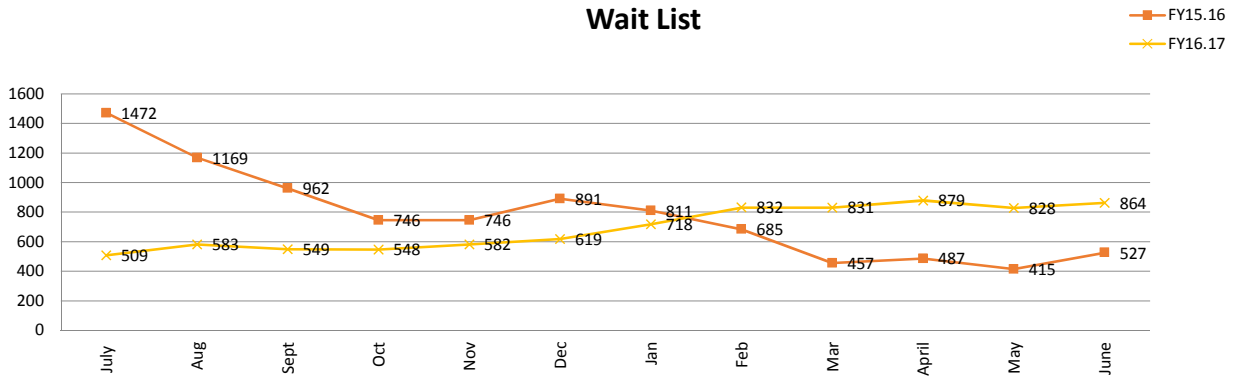
What more do we need to know to do right by children? Each of us – you and me -- needs to be a leader in helping children – all children – succeed. It is practical work; it is also God’s work.

Thank you for caring, and thank you for doing. May God bless all our children, and all of us.

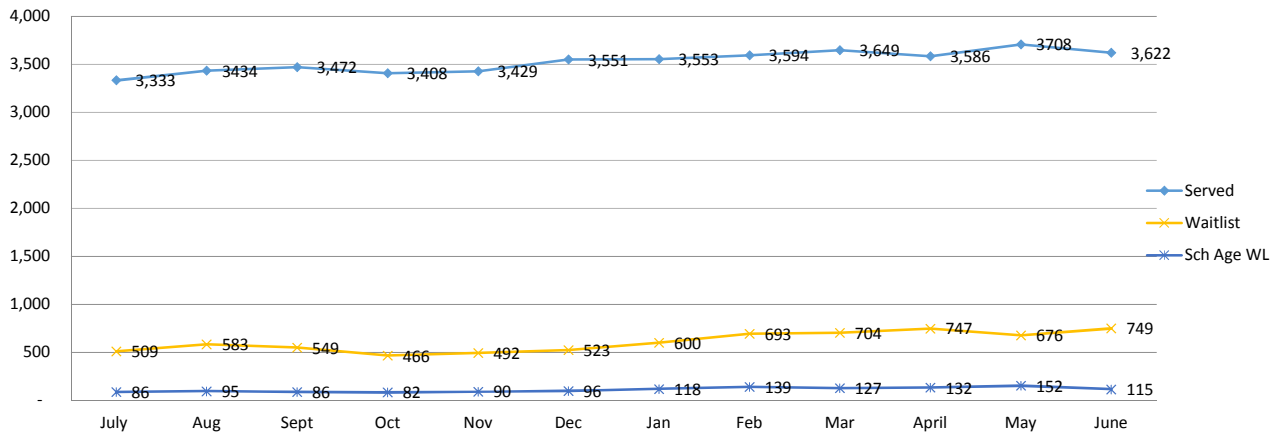
Children Served



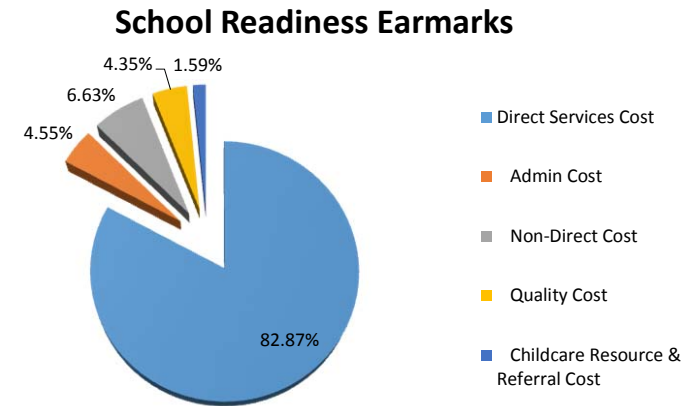
Wait List



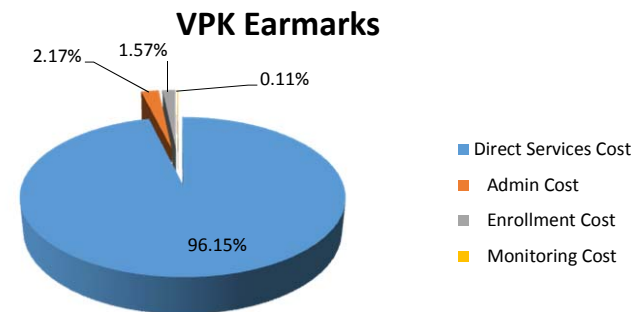
WaitList vs. Served - Current FY



| School Readiness | | | | |
|------------------------------------|----------------|---------------------|-----------|----------------------|
| Category of Spending | FY 16-17 Award | Actual thru 6/30/17 | Current % | Earmark/Restrictions |
| Award Amount | \$ 18,446,457 | | | |
| Direct Services Cost | \$ 15,167,935 | \$ 15,121,191 | 82.87% | Minimum 78% |
| Non-Slot Dollars: | | | | |
| Admin Cost | \$ 830,988 | \$ 830,988 | 4.55% | Maximum 5% |
| Non-Direct Cost | 1,210,466 | 1,210,466 | 6.63% | |
| Quality Cost | 826,902 | 794,257 | 4.35% | Minimum 4% |
| Childcare Resource & Referral Cost | 289,761 | 289,761 | 1.59% | |
| Total Non-Slot Dollars | \$ 3,158,116 | \$ 3,125,471 | 17.13% | Maximum 22% |



| VPK | | | | |
|------------------------|----------------|---------------------|-----------|----------------------|
| Category of Spending | FY 16-17 Award | Actual thru 6/30/17 | Current % | Earmark/Restrictions |
| Award Amount | \$ 11,484,335 | | | |
| Direct Services Cost | \$ 11,042,630 | \$ 11,029,504 | 96.15% | Minimum 96% |
| Non-Slot Dollars: | | | | |
| Admin Cost | \$ 248,971 | \$ 248,770 | 2.17% | Maximum 4% |
| Enrollment Cost | 180,264 | 180,264 | 1.57% | |
| Monitoring Cost | 12,470 | 12,470 | 0.11% | |
| Total Non-Slot Dollars | \$ 441,705 | \$ 441,503 | 3.85% | |



Fiscal Year 2016-2017

June 2017

| Budget | | | |
|--|-----------|-------------------|-----------|
| | Total | Thru 6/30/2017 | Actual |
| Economically Disadvantaged Direct Svcs | 8,391,569 | 8,391,569 | 8,391,569 |
| Projected Match | 503,494 | 503,494 | 503,494 |
| Match Waived | - | - | - |
| Total Match Requirement | 503,494 | 503,494 | 503,494 |
| | | | |
| Projected | | | |
| | Total | Thru 6/30/2017 | Actual |
| Cash Match Sources | | | |
| United Way | 262,000 | 262,000 | 263,966 |
| CDBG Funders | 54,210 | 54,210 | 51,794 |
| Other direct match funders | 2,500 | 2,500 | 3,251 |
| Indirect match funders | - | - | - |
| Cash subtotal | 318,710 | 318,710 | 319,011 |
| In-kind Match Sources | | | |
| Public Education Program | 80,680 | 48,408 | 74,517 |
| Managed IT Services | 21,264 | 21,264 | 21,264 |
| Professional Services/Other | 1,000 | 1,000 | 415 |
| InKind subtotal | 102,944 | 70,672 | 96,196 |
| Total Match | 421,654 | 389,382 | 415,207 |
| | | | |
| Estimated Match Remaining (Surplus) | 81,840 | 114,112 | 88,287 |

*Note - original Economically Disadvantaged Direct Services budget was \$6,936,505. Original match required \$ 416,191, match collected \$ 415,207, leaving a deficit of \$984.

RECOMMENDATION OF CHANGES TO THE NUMBER AND LOCATIONS OF THE EARLY LEARNING COALITIONS

BACKGROUND

Senate Bill 2500 (enrolled), from the 2017 Legislative Session provides the following:

From the funds provided in Specific Appropriation 78 through 87, by September 1, 2017, the Office of Early Learning shall prepare and provide a report to the chair of the Senate Committee on Appropriations, the chair of the House of Representatives Appropriations Committee, and the Executive Office of the Governor, recommending changes to the number and locations of the early learning coalitions that are established pursuant to section 1002.83, Florida Statutes, to be no more than 25 early learning coalitions.

Early learning coalitions (coalitions) are 501(c)(3)s established by Section 1002.83, Florida Statutes, for the purpose of administering the School Readiness Program (School Readiness) and the Voluntary Prekindergarten Education Program (VPK) at the local level. The composition of their board of directors is specified in statute, with the chair and two others being private-sector gubernatorial appointees. Originally, there were coalitions for each county but over time the number of coalitions has been reduced to 30, with the last merger being between the Early Learning Coalition of Clay, Nassau, Baker, and Bradford Counties and the Early Learning Coalition of Putnam and St. Johns Counties to form the Early Learning Coalition of North Florida.

Per Section 1002.89, Florida Statutes, administrative expenditures in School Readiness can be no more than 5% of the total allocation. Per Section 1002.71, Florida Statutes, administrative expenditures in VPK can be no more than 4% of the total allocation. In both instances, administrative expenditures must be supported by actual expenses in order to be reimbursed.

CONSIDERATIONS

OEL used several criteria when considering changes to the number and locations of coalitions.

Workforce data – Parents generally select a child care provider based on cost, where they live, and/or where they work. We reviewed workforce data to determine how many residents of a coalition actually worked and lived in the coalition. To serve a school readiness parent, child care providers must contract with the coalition where the parent resides, resulting in many providers who contract with multiple coalitions in adjacent counties. Allowing parents and child care providers to not have to interact with multiple coalitions would improve service and reduce administrative effort for both child care providers and early learning coalitions. We reviewed workforce data from the Department of Economic Opportunity to see where residents of a particular county worked.

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Administrative costs charged by each early learning coalition – Given that Florida spends approximately \$633 million on School Readiness, compared to \$395 million on VPK, we gave greater weight to administrative costs in School Readiness. Additionally, the median VPK administrative cost rate reimbursed to coalitions is 3.9%. Over half of coalitions incurred 3.9 or 4% administrative costs in VPK last year.

To take this into account, we used a weighted measure that used the proportion of School Readiness to VPK funds a coalition received and the administrative cost rate incurred in both to determine a coalition's overall administrative cost rate. As a caveat, although the "books" will not technically close on the 2016-2017 fiscal year until September 30, 2017, nearly all expenses had been reported as of late August 2017, so we used 2016-2017 administrative cost rates.

Historically, coalitions serving fewer children have higher administrative costs, as they have smaller overall budgets over which to spread expenses. Merging coalitions to increase the number of children served should result in lower administrative costs.

However, although the average administrative cost rate declined in the 2016-2017 fiscal year, there were significant increases in administrative costs of larger coalitions and decreases in administrative costs of smaller coalitions. Reviewing the weighted administrative cost averages for 2016-2017 showed that the five coalitions with the highest administrative cost rates served an average of 7,741 School Readiness children per month. The five coalitions with the lowest administrative cost rates served an average of 4,025 School Readiness children per month. Whether this shift was in response to the merger discussion during the legislative session or updated materials associated with that discussion (such as our office's update to the OPPAGA memorandum) is difficult to determine.

Geographic area of the coalition – Although coalition mergers necessitate multicounty coalitions, there are existing multicounty coalitions that have to administer large geographic areas, necessitating travel costs, satellite offices and the like. For example, the Early Learning Coalition of the Big Bend and the Early Learning Coalition of Northwest Florida each encompass seven counties. In addition, these coalitions have to interact with multiple county governments and school districts, which complicates the opportunities for cooperation and collaboration between the early learning coalition and the local county and school district governments. It is doubtful that adding counties to these coalitions would reduce administrative costs or improve services to families.

CONCLUSION

The number and locations of the early learning coalitions could be reduced from 30 to 25, and we believe more discussion of the issue is warranted. The Office of Early Learning looks forward to providing any assistance requested to the Florida Legislature this upcoming legislative session.